

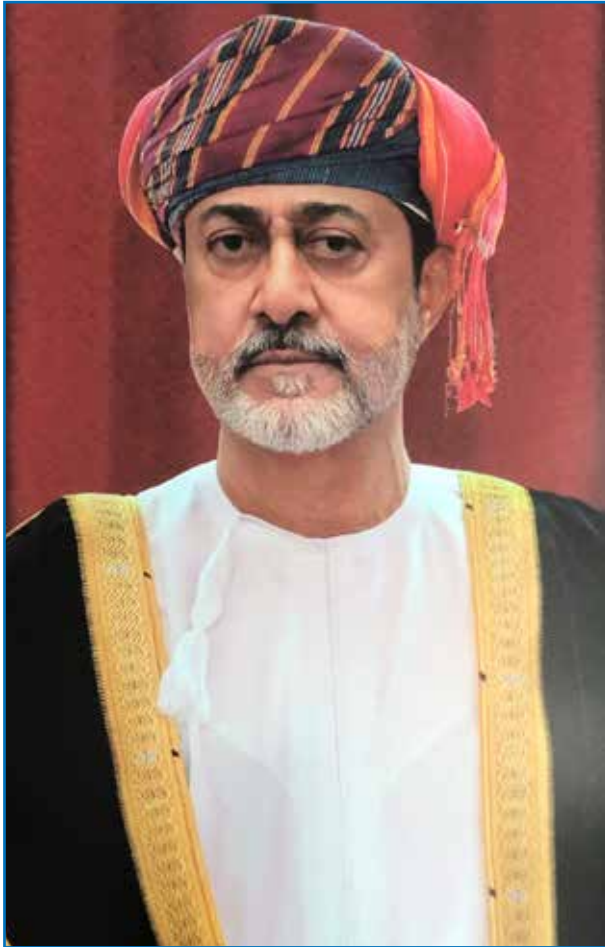


OMAN & EMIRATES

**INVESTMENT
HOLDING COMPANY
(S.A.O.G.)**

**ANNUAL REPORT
2023**





His Majesty Sultan Haitham Bin Tariq
Sultan of Oman



His Highness Sheikh Mohammed Bin Zayed Al Nahyan
President of the United Arab Emirates

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BOARD OF DIRECTORS

Mr. Mohamed Darwish Al Khoori

Chairman



Mr. Saed Saif Nasir Al Saadi

Vice Chairman



Mr. Ahmed Salem Al Neyadi

Director



Mr. Jabara Mohamed Al Marar

Director



Mr. Salem Taman Al Mashani

Director

Nomination, Remuneration and Executive Committee

Mr. Ahmed Salem Al Neyadi	Chairman
Mr. Salem Taman Al Mashani	Member
Mr. Mohamed Darwish Al Khoori	Member

Audit & Internal Risk Controls Committee

Mr. Jabara Mohamed Al Marar	Chairman
Mr. Saed Saif Nasir Al Saadi	Member
Mr. Salem Taman Al Mashani	Member

INTERNAL AUDITOR

Internal Audit function was outsourced to BDO LLC starting from 1 January 2023 until 31 December 2023



Mr. Raffy Kozadjian
Acting Chief Executive Officer

Dr. Saeed Hilal Al Kharousi
Manager Administration & Investor Relation
Board Secretary



Shah Abbas Jaffer Rizvi
Financial Controller

Honorable Shareholders,



On behalf of the Board of Directors of Oman & Emirates Investment Holding Company (O&E), I present the Annual Report for 2023 containing the audited financial statements for the year ended 31st December 2023. An overview is provided below on the macroeconomic and business environment the Company faced during the year, the challenges encountered, the mitigating actions taken and the overall financial performance.

Business Environment in Retrospect

In 2023, the global economy experienced a slower growth rate, marked by high interest rates, inflation, and geopolitical tensions. The international outlooks published over the last several years have come with a high degree of uncertainty and the outlook for 2024 will be more of the same under elevated geopolitical risks. The IMF global growth forecast of 3.1% for 2024 is below the historical average, with elevated central bank policy rates to fight inflation, a withdrawal of fiscal support amid high debt weighing on economic activity, and low underlying productivity growth.

Growth in the Gulf Cooperation Council (GCC) countries remained remarkably resilient in 2023. The contraction in oil sector activities was largely offset by expansion in the non-oil sector buoyed by government investments linked to various economic diversification agendas taking place across the GCC. There are reasons to be optimistic about the potential economic performance of countries in the region and GDP growth in 2024 is expected to strengthen at 3.7%.

Oman's economy is expected to achieve a growth of 3% during 2024 while continuing to maintain annual inflation at moderate levels. This growth is mainly attributed to an increase in the value-added of non-oil activities. The IMF recently stated that Oman's economic outlook remains favorable. Supported by favorable oil prices and sustained reform momentum, Oman's economic recovery continues, and inflation remains contained with the government interventions through subsidies on food and fuel products.

By end 2023, MSX Index recorded a decline of 7.1%, ADX a decline of 6.2% and DFM showed a growth of 21.7% compared to 2022 during which MSX, ADX and DFM indices grew by 17.6%, 20.3% and 4.4% respectively. The stock market is viewed as an indicator of economic growth, a vital part in monetary policy and its stability or volatility is monitored as a development indicator.

Financial Strategy during 2023

Management maintained a balanced financial strategy between new investment and reduction of the Company's total risk profile. The year was characterized by a reduction of RO 3.2 million in bank borrowings and government soft loan and an investment of RO 1 million in dividend and growth generating assets.

Financial performance

The results of the Company's investments are outlined in greater detail in the body of this Annual Report. A snapshot of the Group's financial statements for 2023, consolidating the results of the Parent Company, its Subsidiary and Associates, reflects the sustained efforts in handling business challenges under the prevailing economic environment. The performance highlights during 2023 are summarized as follows:

- The Group recorded a Net Profit of RO 179,933 during 2023 attributable to owners of the Parent Company compared to a Net Profit of RO 2,084,274 during 2022. The Parent Company achieved a Net Profit of RO 346,334 during 2023 compared to a Net Profit of RO 2,276,986 during 2022.
- The Shareholders' Equity decreased to RO 22.421 million as at 31.12.2023 from RO 23.157 million as at 31.12.2022, against Share Capital of RO 12,187,500, registering a decrease in equity of 3.18%.
- The aggregate value of the Group's investments decreased to RO 31.176 million as at 31.12.2023 from RO 32.540 million as at 31.12.2022.
- The Parent Company's total borrowings reduced from RO 9.634 million as at 31.12.2022 to RO 7.655 million as at 31.12.2023, consisting of RO 5.0 million Government Soft Loan, bank loans for operations amounting to RO 1.655 million and the Head Office Building Loan of RO 1.029 million.
- Against the Net Equity of RO 23.650 million of the Parent Company, the Debt Equity Ratio stood at 0.32 at end 2023, down from 0.40 in 2022.

In summary, the Company outperformed its budgeted results for 2023 with higher than expected income from dividends, lower costs and better anticipated results from Associates and Subsidiaries. Despite the massive impact of a very challenging prevailing environment over the past years, the Company's overall financial structure is now better balanced to face future sustained income uncertainties.

Results of the Group at a glance

The following table provides the Company's financial development snapshot showing the earnings per share and gearing ratios over the past five years:

RO in Million

Particulars	2019 (Re-stated)	2020	2021	2022	2023
Equity Share Capital	12.187	12.187	12.187	12.187	12.187
Net Equity	21.197	19.551	21.073	23.157	22.421
Investments	46.842	43.771	38.690	32.540	31.176
Net Profit / (Loss) Before Tax	0.292	(1.931)	2.168	1.774	0.402
Book value per share – RO	0.174	0.160	0.173	0.190	0.184
Earnings per share – RO	0.0024	(0.014)	0.013	0.017	0.0015
Debt/ Equity Ratio	1.34	1.26	0.79	0.40	0.32

Head Office building

The Head Office building is occupied by reputed tenants on long-term tenancy agreements, but a few vacant units remain to be filled.

New investments

No greenfield investment was budgeted during the year until resumption of normality in the business environment. A 5-year plan has been formulated with resumption of the Company's core business activities in development, promotion and investment in new projects.

Corporate Governance

Management continues to uphold the sound corporate culture established in the Company as manifested by shared values and transparent governing policies. Our Company's governance system has been fully integrated with ethical business practices, which meet the high standards expected by the Authorities.

Internal Control Systems and their adequacy

The Company has a robust internal audit system and strict adherence is monitored to ensure compliance with the procedures and operating systems. There was no breach of internal controls during 2023.

Outlook

Uncertainties will remain in the international outlook under elevated geopolitical risks, with the Russian war in Ukraine continuing and the potential for a large-scale conflict emerging in the Middle East. These conflicts will play out against the backdrop of many countries still facing challenges with above-normal inflation and lowered prospects for growth in economic activity.

World and regional outlooks are described in the Management Discussion & Analysis chapter of this Annual Report. The banks will continue their tight credit policies and interest rates. The Company's strategy over the past four years to drastically reduce borrowings was opportune and exposure to financial risks has been mitigated. Going forward, Management has formulated plans to gradually reshuffle the balance sheet with an enhanced portfolio that replaces non-performing assets with dividend paying liquid (easily saleable) assets that also generate growth. The main objective in the mid-term to long-term future remains to ensure predictable and stable cash flows to cover for all operating costs, pave the way for regular dividend distributions and capital growth reflecting consistent earnings per share.

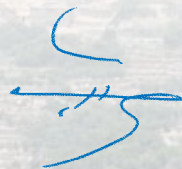
People

On behalf of the Board, I express appreciation for the dedication and the transformational results delivered by the Executive Management and all employees of the Company during the difficult times experienced by the world over the past years. The Company embraced a working environment and a culture that focused sharply on transformation and sustainability.

Acknowledgment

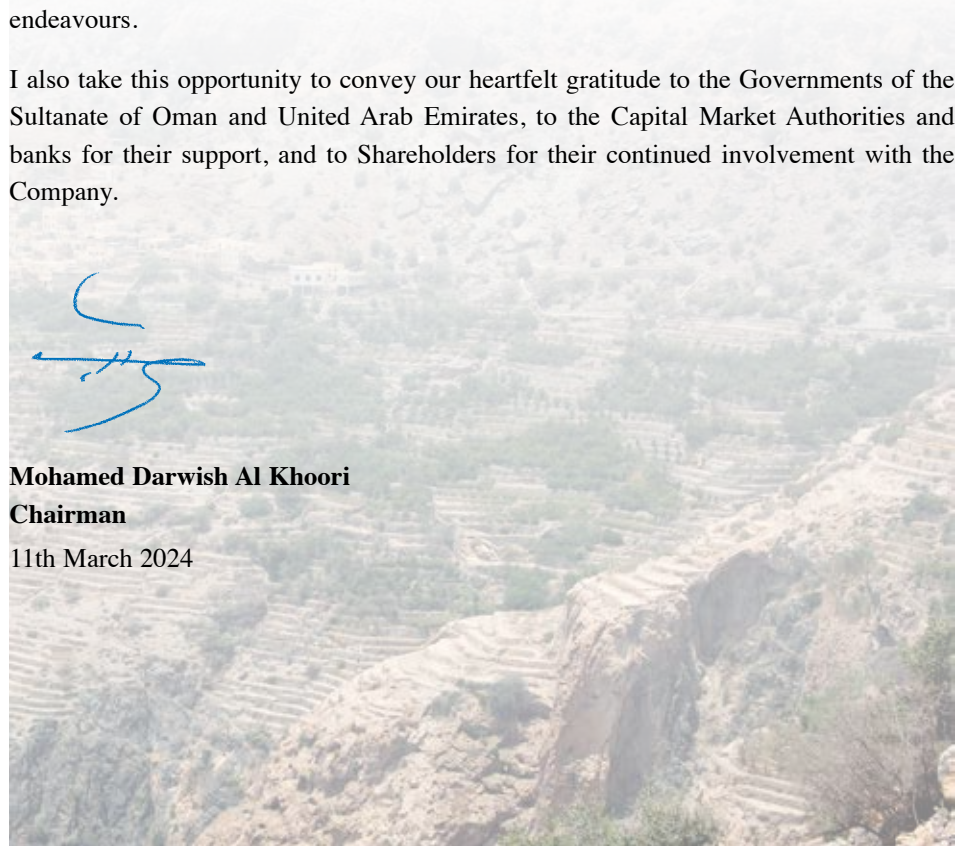
On behalf of the Board, I express our sincere gratitude to His Majesty Sultan Haitham Bin Tariq, Sultan of Oman, and His Highness Sheikh Mohammed bin Zayed Al Nahyan, President of the United Arab Emirates, for their support. May God's grace be bestowed on them towards having a good health and long life to achieve greater success in all their endeavours.

I also take this opportunity to convey our heartfelt gratitude to the Governments of the Sultanate of Oman and United Arab Emirates, to the Capital Market Authorities and banks for their support, and to Shareholders for their continued involvement with the Company.



Mohamed Darwish Al Khoori
Chairman

11th March 2024





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Sultanate of Oman

AGREED UPON PROCEDURES REPORT ON CODE OF CORPORATE GOVERNANCE TO THE SHAREHOLDERS OF OMAN AND EMIRATES INVESTMENT HOLDING COMPANY SAOG

Purpose of this Agreed-Up-On Procedures Report

Our report is solely for the purpose of assisting Oman and Emirates Investment Holding Company SAOG (the "Company") in determining whether the Company is compliant with the Code of Corporate Governance (the "Code") of the Capital Market Authority ("CMA"), as prescribed in the CMA Circular No. E/10/2016 dated 1 December 2016 and may not be suitable for another purpose.

Responsibilities of the Company

The Company has acknowledged that the agreed-upon procedures are appropriate for the purpose of the engagement.

The Company (also the Responsible Party) is responsible for the subject matter on which the agreed-upon procedures are performed.

Practitioners' Responsibilities

We have conducted the agreed-upon procedures engagement in accordance with the International Standard on Related Services (ISRS) 4400 (Revised), *Agreed-Up-On Procedures Engagements*. An agreed-upon procedures engagement involves our performing the procedures that have been agreed with the Company, and reporting the findings, which are the factual results of the agreed-upon procedures performed. We make no representation regarding the appropriateness or sufficiency of the agreed upon procedures.

This agreed-upon procedures engagement is not an assurance engagement. Accordingly, we do not express an opinion or an assurance conclusion.

Had we performed additional procedures, other matters might have come to our attention that would have been reported.

Professional Ethics and Quality Management

We have complied with the ethical and independence requirements in accordance with International Code of Ethics for Professional Accountants (including International Independence Standards) issued by the International Ethics Standards Board for Accountants (IESBA Code).

Our firm applies International Standard on Quality Management (ISQM) 1, *Quality Management for Firms That Perform Audits and Reviews of Financial Statements, and Other Assurance and Related Service Engagements*, and accordingly, maintains a comprehensive system of quality management including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

BDO LLC, an Omani registered limited liability company, is a member of BDO International Limited, a UK company limited by guarantee, and forms part of the international BDO network of independent member firms.
BDO is the brand name for the BDO International network and for each of the BDO Member Firms.

Accountants and Auditors License No. L1608592, Financial Advisory License No. L1363000, Commercial Registration No. 1222681, VATIN: OM1100002154 and TAX Card No. 8056881.



**AGREED UPON PROCEDURES REPORT ON CODE OF CORPORATE GOVERNANCE
TO THE SHAREHOLDERS OF OMAN AND EMIRATES INVESTMENT HOLDING COMPANY SAOG**

Procedures and Findings

We have performed the procedures described below, which were agreed upon with the Company in the terms of our engagement letter on the compliance with the requirements of the Code and report to you the findings resulting from our work:

S. No	Procedures	Findings
(a)	We obtained the Corporate Governance Report ("the Report") issued by the Board of Directors and compared it to Annexure 3 of the Code to determine whether the Report includes as a minimum, all items suggested by the CMA in Annexure 3.	No exceptions were noted.
(b)	We obtained the details regarding the areas of non-compliance with the Code identified by the Company's Board of Directors, included in the Report in the section "Details of non-compliance by the Company", together with the reasons for such non-compliance for the year ended 31 December 2023.	No exceptions were noted.

BDO

Muscat
11 March 2024



Bipin Kapur
Partner
M. No: 043615

Institute of Chartered Accountants of India

1. Company's philosophy on Code of Corporate Governance

- 1.1 The Management of Oman & Emirates Investment Holding Co SAOG (O&E) believes that setting the highest standards of Corporate Governance, as envisioned by Capital Market Authority (CMA) in the Code of Corporate Governance (Code) is not a matter of mere compliance, but a useful mechanism to restructure core corporate values. Its implementation achieves an efficient, impartial and ethical system of functioning at Top Management, keeping in view the overall interests of the shareholders. The mandatory disclosure requirements, as set out in the Code, not only enhances the degree of transparency in sharing of information with Stakeholders but also reinforces the broader role the Directors play in achieving corporate objectives amidst challenges and adversities. O&E's governance system has been fully integrated with ethical business practices and sound corporate culture manifested by values and transparent governing policies.
- 1.2 This report is prepared by the Management in accordance with the guidelines of the Code issued by the CMA vide Circular No. E/4/2015 dated 22 July 2015 as amended by Circular E/10/2016, dated 1 December 2016.

2. Board of Directors

2.1 Composition of the Board

The Board comprises five members pursuant to Article No. 7 of the Articles of Association of the Company nominated by Shareholders.

2.2 Functions of the Board of Directors

- a) The Board of Directors is at the helm of the Company's affairs, monitors the business activities and extends strategic guidance to Management in realizing the mission of the Company. The day-to-day management is delegated by the Board to an Acting Chief Executive Officer who carries out the assigned duties through Executives heading the various functions of the Company.
- b) The Board's duties and responsibilities encompass wide variety of functions in managing the affairs of the Company, and more specifically those detailed under Principle 3 of the Code. A summary is given below:
- (1) Approval of business plans, financial objectives, financial policies, investment strategies, action plans, internal regulations, and implementation guidelines.
 - (2) Review of the operational and financial performance of the Company and the performance of the Company's investments and trading, if any, at periodic intervals.
 - (3) Overview of the performance of Subsidiaries, Associates and project companies including their respective financial requirements in extending the support that may be required.
 - (4) Approval of financial statements and other reports for submission to Shareholders and other authorities as prescribed by the laws of the Country.
 - (5) Fixing up authority levels and delegation of power to the Executive Management.
 - (6) Implementation of a transparent disclosure policy, including all transactions with Directors and the Related Parties and monitor compliance.

- (7) Reviewing material transactions with the Related Parties, which are not in the ordinary course of business, prior to these being raised before the general meeting of the Company.
- (8) Ensure compliance with the laws of the country through proper internal control systems.
- (9) Nomination of Executive, Audit and other committees, specifying their roles, responsibilities and powers.
- (10) Selection of Chief Executive Officer and key management positions.
- (11) All other matters specifically not delegated to the committees and Executive Management.

2.3 Current Directors as at 31.12.2023

Details of the Directors holding their office as at 31 December 2023, their respective membership in other public joint stock companies in Sultanate of Oman and their attendance at various meetings of the Company during 2023 are stated below:

<p>1. Mr. Mohamed Darwish Al Khoori Chairman</p> <p>Executive Director, Operations Department, Abu Dhabi Investment Authority, UAE</p> <ul style="list-style-type: none"> • Non-Executive/ Non-Independent Director • Chairman of other Boards - 1 • Member of other Boards – 1 • Member of other Board Committees - Nil • Attended all 5 Board meetings held during the year. • Attended AGM 	<p>2. Mr. Saed Saif Nasir Al Saadi Vice Chairman</p> <p>Director of Government Properties, Ministry of Finance, Oman</p> <ul style="list-style-type: none"> • Non-Executive/ Independent Director • Chairman of other Boards - Nil • Member of other Boards – 2 • Member of other Board Committees - 2 • Attended all 5 board meetings during the year. • Attended AGM
<p>3. Mr. Ahmed Salem Al Neyadi</p> <p>Investment Associate, Abu Dhabi Investment Authority, UAE</p> <ul style="list-style-type: none"> • Non-Executive /Independent Director • Chairman of other Boards - Nil • Member of other Boards - Nil • Member of other Board Committees - Nil • Attended 4 out of 5 Board meetings held during the year. • Attended AGM 	<p>4. Mr. Jabara Mohamed Al Marar</p> <p>Executive Financial Control Team, Abu Dhabi Investment Authority, UAE</p> <ul style="list-style-type: none"> • Non-Executive / Independent Director • Chairman of other Boards - Nil • Member of other Boards - Nil • Member of other Board Committees - Nil • Attended all 5 Board meetings held during the year. • Attended AGM
<p>5. Mr. Salem Taman Al Mashani</p> <p>Chief Executive Officer of Dhofar Poultry Company SAOG</p> <ul style="list-style-type: none"> • Non-Executive / Independent Director • Chairman of other Boards - Nil • Member of other Boards - 1 • Member of other Board Committees - 1 • Attended all 5 Board meetings held during the year • Attended AGM 	

2.4 Number of meetings held and dates of the meetings

Type	No.	Dates
Board meetings	5	08.03.2023, 08.05.2023, 08.08.2023, 25.09.2023, and 12.11.2023
Annual General meeting	1	30.3.2023

3. Audit and other committees

3.1 Audit and Internal Risk Controls Committee (ARC)

a) Terms of reference

Audit and Internal Risk Controls Committee (ARC) has been set up pursuant to Principle 10 of the Code. A summary of its responsibilities is set out below:

- (1) Oversight of the quality and integrity of the financial statements.
- (2) Review of the Company's compliance with legal and regulatory requirements.
- (3) Short listing of the external and internal auditors of the Company.
- (4) Reviewing the annual plan, adequacy and performance of the Company's internal audit function (in house/ outsourced) and also the reports of the external auditors.
- (5) Monitoring Management reports, establishing accounting controls and reviewing the financial outcomes of the Executive Management's activities.
- (6) Investigating any activity within the Company.
- (7) Seeking information from any employee.
- (8) Obtaining legal and professional advice.
- (9) Securing attendance of outsiders and experts as and when required.
- (10) Any other specific matter assigned by the Board.

b) Composition of the Audit & Internal Risk Controls Committee

The ARC comprises three Directors including two with finance and accounting expertise. The three members of the ARC are non-executive directors and the three are independent. The attendance of the members at the ARC meetings held during 2023 is as follows:

Members as at 31.12.2023

Names of members	Period		No. of meetings held	No. of meetings attended
	From	To		
Mr. Jabara Al Marar (*) Chairman of the Committee	Full year		4	4
Mr. Salem Taman (*)	Full year		4	4
Mr. Saed Saif Nasir Al Saadi	Full year		4	4

* Mr. Jabara and Mr. Salem Taman Al Mashani both have finance and accounting backgrounds.

c) Meetings of Audit & Internal Risk Controls Committee held during the year

Type	No	Dates
ARC meetings	4	08.03.2023, 08.05.2023, 08.07.2023 and 12.11.2023

d) Internal control

The ARC, on behalf of the Board, has regularly reviewed the internal control environment of the Company. ARC members have met the internal auditor on a regular basis to review the internal audit reports, recommendations, and management comments thereupon.

The Internal Audit function was outsourced to Abu Timam Grant Thornton for the period from 1st January 2023 to 31 December 2023. ARC members have also met the external auditors to review audit findings and discuss the management letter. The ARC has met the internal and external auditors separately, without the presence of the Management, as required under the Code of Corporate Governance. The ARC has further briefed the Board about the effectiveness of internal controls in the Company. The ARC and the Board are pleased to inform the Shareholders that adequate and effective internal controls are in place and that there are no significant concerns.

3.2 Nomination, Remuneration and Executive Committee (NREC)

a) Terms of reference

The Nomination, Remuneration and Executive Committee (NREC) has been set up pursuant to Principle 11 of the Code. A summary of its responsibilities is set out below:

- (1) Assist and advise the Board on matters relating to the remuneration of the Board.
- (2) Assist the Board in evaluating the performance and determining remuneration of the Chief Executive Officer/ Acting Chief Executive Officer and Executive Management.
- (3) Assist in nomination of Directors, appointment of Chief Executive Officer/ Acting Chief Executive Officer and senior Executive Management
- (4) Review the Company's performance on a regular basis.
- (5) Formulate the strategic objectives in line with the Company's mission.
- (6) Establish operating policies on functional activities of the Company: i.e. project and portfolio investments, finance and accounting, personnel and administration, etc.
- (7) Ensure that the Company is functioning in accordance with the Articles of Association and meeting all legal requirements.
- (8) Carry out any other activity as and when assigned by the Board of Directors.

b) Composition of the NREC and attendance of members at the meetings

The NREC comprise three non-executive Directors as at 31.12.2023. The attendance of the members to the NREC meetings held during 2023 is as follows:

Members as at 31.12.2023

Names of members	Period		No. of meetings held	No. of meetings attended
	From	To		
Mr. Ahmed Al Neyadi Chairman of the Committee	Full year		2	2
Mr. Salem Taman Al Mashani	Full year		2	2
Mr. Mohammed Darwish Al Khoori	Full year		2	2

c) Meetings of NREC held during the year.

Type	No	Dates
Nomination, Remuneration and Executive Committee meetings	2	21.11.2023 and 28.12.2023

4. Process of nomination of Directors

All Directors are appointed as per the provisions laid down in the Commercial Companies Law by the Capital Market Authority enacted at the date of appointment and in conjunction with the Articles of Association of the Company. The members thus elected hold office for a period of 3 years.

5. Remuneration matters

5.1 Details of remuneration to Directors

The Company has proposed RO 68,000 towards Directors' remuneration for 2023 (2022: RO 75,000) and has paid sitting fees of RO 17,400 (2022: RO 19,200) to the members for the Board and the committees. Details of payments are shown below:

Director Name	Board RO	Audit Committee RO	Nomination Remuneration & Executive Committee RO	Total RO
Mr. Mohamed Darwish Al Khoori Chairman	2,500	-	600	3,100
Mr. Saed Saif Nasir Al Saadi Vice Chairman	2,500	1,200	-	3,700
Mr. Jabara Al Marar	2,500	1,200	-	3,700
Mr. Salem Tamam Al Mashani	2,500	1,200	600	4,300
Mr. Ahmed Al Neyadi	2,000	-	600	2,600
Total	12,000	3,600	1,800	17,400

5.2 Details of remuneration paid to top five officers

- The remuneration package of the five Executives is made up of a fixed and variable component. The fixed component includes salary and allowances, apart from retiral benefits. The variable component is performance-linked bonus calculated based on pre-determined parameters of performance. During 2023 gross remuneration to the top five Executives including variable components was RO 256,216 (2022: RO 274,154).
- Travel expenses incurred on Directors for attending Board and committee meetings during 2023 were RO 4,027 (2022: RO 4,047).

5.3 Service contracts, notice period and severance fees

The severance notice period for the Acting Chief Executive Officer and Executives is three months, with end-of-service benefits payable as per Omani Labor Law.

6. Details of non-compliance by the Company

During the year the Company was fully compliant with the rules and regulations set by the Capital Market Authority.

7. Means of communication with the Shareholders and Investors

7.1 The quarterly results were published in local newspaper both in Arabic and in English. These financials were also posted on the website of Muscat Stock Exchange. In view of these publications, the results were not sent individually to the Shareholders.

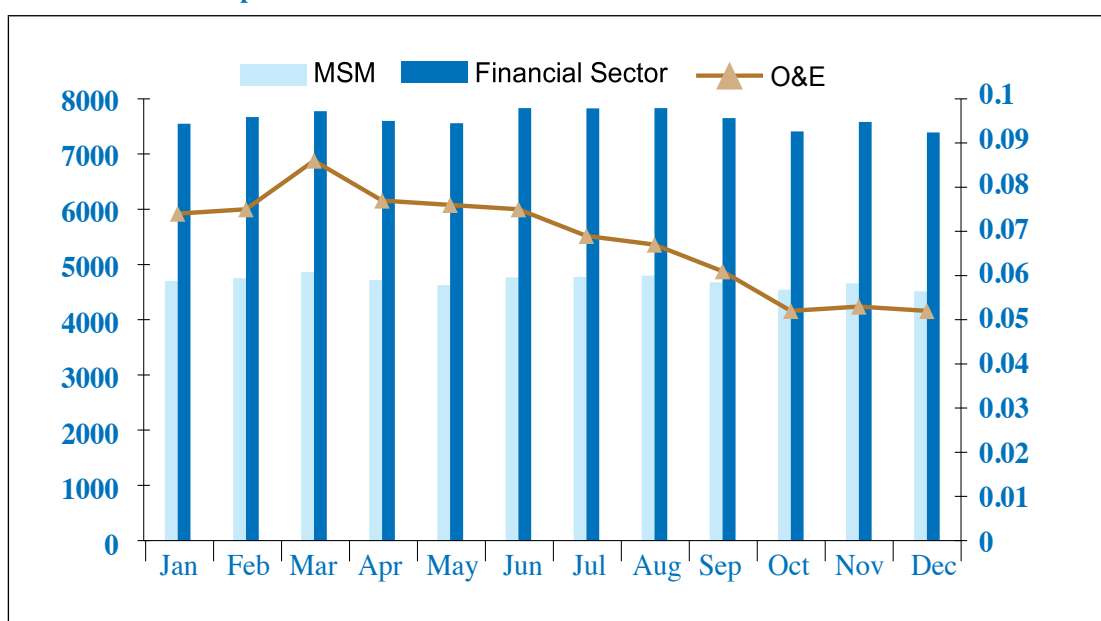
7.2 A separate Management Discussion and Analysis Report for the year 2023 forms part of the Annual Report.

8. Market price data

8.1 Market Price – High / Low Company's share in each month in MSM during the year 2023 is as under

Month	RO	
	Highest	Lowest
January	0.0810	0.0720
February	0.0780	0.0670
March	0.0880	0.0760
April	0.0840	0.0720
May	0.0790	0.0710
June	0.0760	0.0700
July	0.0780	0.0680
August	0.0700	0.0660
September	0.0670	0.0610
October	0.0620	0.0520
November	0.0570	0.0500
December	0.0560	0.0510

8.2 Performance in comparison to broad based index or MSM – Banks and Investment Sector



The share price of O&E decreased by 35% during 2023 against an decrease of 7% in Banking and Investment Index and a decrease of 7% in MSX General Index.

8.3 Distribution of shareholding as of 31 December 2023

Range	No. of Shareholders	No. of Shares	% of Shareholders
0 – 1,000	7,914	3,985,671	3.48%
1,001 – 5,000	8,788	14,340,109	12.52%
5,001 – 10,000	348	2,611,219	2.28%
10,001 – 50,000	294	6,314,550	5.51%
50,001 – 100,000	56	4,398,600	3.84%
Above 100,001	72	90,224,851	78.75%
Total	17,472	121,875,000	100%

8.4 Shareholders holding more than 5% of the Share Capital as of 31 December 2023

Abu Dhabi Investment Co, UAE	30%	36,562,500 Shares
Al Khonji Invest LLC & Group, Oman	21.44%	26,137,533 Shares

8.5 Outstanding GDRs / ADRs / Warrants or any convertible instruments, conversion date and likely impact on Equity

The Company does not have any GDRs / ADRs / Warrants or any other convertible warrants as of 31 December 2023 and hence the likely impact on Equity is Nil.

9. Specific areas of non-compliance with the provisions of Corporate Governance

During 2023, the Company complied fully with the provisions of Corporate Governance.

10. Corporate social activities and future plans

During 2023, the Company donated RO 5,000 (2022: RO 5,000) under its Corporate Social Responsibility program to three charitable organizations including one nominated by the CMA. A similar amount of RO 5,000 is budgeted towards social responsibilities in 2024.

11. Related Party Transactions

The transactions with the Related Parties are as defined in Principle 9 of the 'Code' and include certain normal contracts and transactions which are carried out in the ordinary course of business without any differential advantage accruing to the Related Party. These also include transactions such as granting of loans, guarantees, capital injections or transactions of similar nature, being extended in the capacity of a Parent Company or as a long-term investor to its subsidiaries or associates or other investee companies. Shareholders' approval is taken for these prospective transactions in a year at the Annual General Meeting (AGM) on a broad basis; but the exact nature and value of the transactions in a financial year are notified to the Shareholders and post-facto approval is taken at the next AGM.

12. Professional profile of the Statutory Auditor

12.1 The Shareholders of the Company appointed BDO LLC as its auditors for 2023. BDO LLC, the statutory auditors of the Company, have been operating in the Sultanate of Oman since 1976. BDO LLC is an independent and legally distinct member firm of BDO International Limited. BDO, one of the leading professional services firms, providing industry focused Assurance, Tax and Advisory services, has over 115,000 employees working in a global network of 1,776 offices situated in 166 countries and territories.

12.2 BDO LLC is accredited by the Capital Market Authority to audit publicly listed joint stock companies (SAOGs) in Oman. BDO LLC billed an amount of RO 17,400 towards professional services rendered to the Company for the year 2023.

12.3 Other tax related professional services were rendered by Ernst & Young for 2023 amounted to RO 1,200 (2022 – RO 3,203)].

13. Acknowledgement by the Board of Directors

13.1 The Board of Directors confirms that the financial statements for 2023 have been prepared in accordance with the applicable standards and rules.

13.2 The Board of Directors, through the ARC, has reviewed the Company's system of internal controls and confirms that all controls are in place and fully effective.

13.3 The Board of Directors confirms their belief that there are no material matters which may affect the continuation of the Company and its ability to continue its operations during the next financial year.



Mohamed Darwish Al Khoori
Chairman
11th March 2024



Raffy Manoug Kozadjian
Acting Chief Executive Officer



1. Business Environment in Retrospect and Outlook

1.1 Economic Outlook 2024

In 2023, the global economy experienced a slower growth rate, marked by high interest rates, inflation, and geopolitical tensions. The international outlooks published over the last several years have come with a high degree of uncertainty and the outlook for 2024 will be more of the same under elevated geopolitical risks, with the Russian war in Ukraine continuing and the potential for a large-scale conflict in the Middle East emerging. These conflicts will play out against the backdrop of many countries still facing challenges with above-normal inflation and lowered prospects for growth in economic activity.

The IMF projects global growth at 3.1% in 2024 and 3.2% in 2025 on account of greater-than-expected resilience in the United States and several large emerging market and developing economies, as well as fiscal support in China. The forecast is below the historical average of 3.8%, with elevated central bank policy rates to fight inflation, a withdrawal of fiscal support amid high debt weighing on economic activity, and low underlying productivity growth. With unwinding supply-side issues and restrictive monetary policy, global headline inflation is expected to fall to 5.8% in 2024 and to 4.4% in 2025.

With disinflation and steady growth, the likelihood of a hard landing has receded, and risks to global growth are broadly balanced. Policymakers' near-term challenge is to successfully manage the final descent of inflation to target, calibrating monetary policy in response to underlying inflation dynamics and adjusting to a less restrictive stance.

1.2 GCC outlook

In 2023, growth in the Gulf Cooperation Council (GCC) countries remained remarkably resilient. The 2.8% contraction in oil sector activities in 2023, resulting from the successive oil production cuts by OPEC+, was largely offset by expansion in the non-oil sector, which is estimated to have grown by 4.3% in 2023, buoyed by government investments linked to various economic diversification agendas taking place across the GCC. As a result, the overall GDP growth in the GCC is estimated to be 1.5% in 2023, following annual growth of 7.9% in 2022.

Looking ahead, there are reasons to be optimistic about the potential economic performance of countries in the region, given their commitment to economic diversification and their ability to adapt to changing market conditions. The GCC states are poised to effectively navigate through a decelerating global economy, aided by a loosening of OPEC+ oil production quotas, relatively strong growth in key Asian markets including in India and China, and continued government

investment in the economy in line with the economic diversification goals. As a result, GDP growth in 2024 is expected to strengthen at 3.7%. While the region may not be entirely shielded from a global economic deceleration, reasons exist for cautious optimism.

1.3 Oman outlook

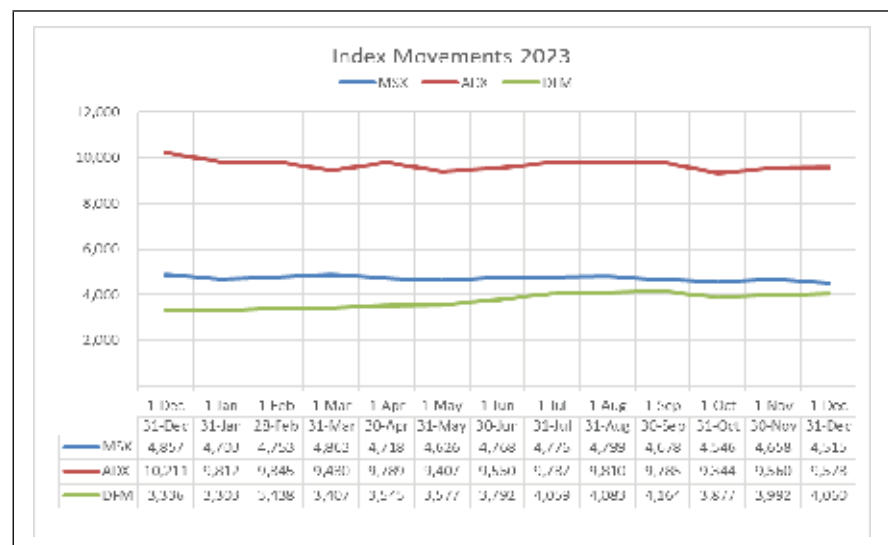
The Ministry of Finance expects Oman's economy to achieve a growth of at least 3% during 2024 while continuing to maintain annual inflation at moderate levels, around 3%, aiming to sustain financial, economic, and social stability in line with the Financial Framework of the 10th Five-Year Development Plan (2021-2025) and Oman Vision 2040.

National Center for Statistics and Information (NCSI) data reveals a growth of real GDP by 2.3% for 2023, with GDP reaching RO 43.7 billion by the end of 2023. This growth is mainly attributed to an increase in the value-added of non-oil activities.

The IMF recently stated that Oman's economic outlook remains favorable. Supported by favorable oil prices and sustained reform momentum, Oman's economic recovery continues, and inflation remains contained with the government interventions through subsidies on food and fuel products.

2. Performance of the MSM Equity Markets

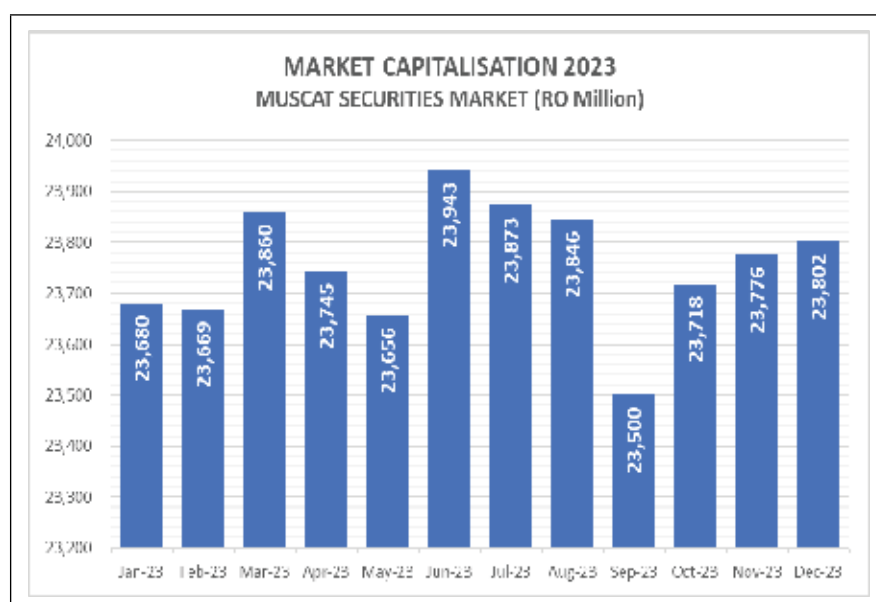
- 2.1 By end 2023, MSX Index recorded a decline of 7.1%, ADX a decline of 6.2% and DFM showed a growth of 21.7% compared to 2022 during which MSX, ADX and DFM indices grew by 17.6%, 20.3% and 4.4% respectively. The stock market is viewed as an indicator of economic growth, a vital part in monetary policy and its stability or volatility is monitored as a development indicator of the economic growth of Oman, a vital part in its monetary policy and its performance as an indicator of the stability of the economy. Stock market stability and its volatility will be monitored as a development indicator.



2.2 Trading value during 2023 reached RO 1.13 billion with daily average RO 4.59 million, recording an increase of 20.47% in trading value compared with last year with daily average of RO 3.81 million. Trading values by sector were:

- The Financial came first with RO 509 million representing 44.93% of the total value.
- The Services Sector RO 363 million representing 32.01% of the total value, and
- The Industrial Sector with RO 130 million representing 11.45%.

2.3 Market Capitalization of securities listed on Muscat Stock Exchange (MSX) data is shown monthly and the data reached an all-time high of RO 23,943 million in June 2023 since 2003. Market Capitalization increased by 0.28% compared with last year, reaching around RO 23.80 billion during 2023. Market capitalization during 2023 is summarized below:



3. Company's performance during 2023

3.1 Financial Strategy

Management maintained a balanced financial strategy between new investment and reduction of the Company's total risk profile. The year was characterized by a reduction of RO 3.2 million in bank borrowings and government soft loans and an investment of RO 1 million in dividend and growth generating assets.

3.2 Financial highlights

The Group and the Parent Company achieved a Net Profits of RO 179,933 and RO 346,334 respectively during 2023 compared with a Group Net Profit of RO 2,084,274 and Parent Net Profit of RO 2,276,986 during 2022. The break-ups are summarized in the tables below.

Particulars - Group	2023 Holding %	2023 (RO '000s)	2022 (RO '000s)
Net Profit/ (Loss) before share of results of Subsidiaries and Associates)		(592,177)	2,281,662
Subsidiaries:			
Omani Euro Food Industries Co SAOG	80.84%	(166,400)	(192,712)
FINCORP SAOG	51.20%	256,197	(277,208)
Associates:			
Oman Hotels and Tourism Co SAOC	31.72%	35,794	(51,277)
Oman Fiber Optic Co SAOC	20.97%	646,521	323,809
Net Profit / (Loss)		179,933	2,084,274

Particulars - Parent	Holding 31.12.2023 %	2023 (RO '000s)	2022 (RO '000s)
Net Profit/ (Loss) (before share of results of Subsidiaries and Associates)		(592,177)	2,281,662
Subsidiaries:			
Omani Euro Food Industries Co SAOG	80.84%	-	-
FINCORP SAOG	51.20%	256,197	(277,208)
Associates:			
Oman Hotels and Tourism Co SAOC	31.72%	35,794	(51,277)
Oman Fiber Optic Co SAOC	20.97%	646,521	323,809
Net Profit / (Loss)		346,334	2,276,986

3.3 Investment movement

The movements of Parent Company investments under different categories during the period 1.1.2023 to 31.12.2023 and from the previous year are summarized in the following table:

RO in Million

Particulars	Financial Assets – FVTPL Equity	Financial Assets – Debt (Amortised Cost)	Associates (NAV basis)	Sub-sidiaries (NAV basis)	Total
At 01.01.2022	16.651	2.110	14.110	3.873	36.744
At 01.01.2023	10.883	2.099	14.232	3.596	30.810
Purchases	1.090		-	-	1.090
Less: Cost of Sales	(1.003)		-	-	(1.003)
Add: Unrealized gain/ (loss)	(0.594)	-	-	-	(0.594)
Add: Share of Results	-	-	0.683	0.256	0.939
Add: Realised Gains					
Less: Divestment/ Maturity of Investment	-	(2.094)		-	(2.094)
Less: Dividend received			(0.303)		(0.303)
Less: Amortisation of placement charges		(0.005)			(0.005)
At 31.12.2023	10.376	-	14.612	3.852	28.840
% to Total	36.0%	0.0%	50.7%	13.3%	100%

3.4 Performance of Subsidiaries, Associates and Other Investments

This Annual Report contains a separate section (Investments Overview) which highlights in greater detail the performance of project companies, Subsidiaries, Associates and Other investments during 2023. Performance is summarised below:

- Oman Hotels & Tourism Co. SAOC incurred a Net Profit of RO 112,833 compared to Net Loss of RO (161,639) in 2022 with tourism and hospitality sector still trying to recover in the prevailing business environment.
- Omani Euro Food Industries Co. SAOG incurred a Net Loss of RO (205,842) compared to a Net Loss of RO (238,390) in 2022 and the impact is reflected only in Group Financials in 2023.
- FINCORP SAOG incurred a Net Profit of RO 500,398 compared to a Net Loss of RO (541,309) recorded in 2022.
- Oman Fiber Optic Co. SAOC recorded a Net Profit of RO 3,083,377 compared to a Net Profit of RO 1,544,305 in 2022.

3.5 Total Borrowings and Debt/ Equity Ratio

During 2023, in line with the financial strategy, bank borrowings were reduced massively. The Parent Company's total borrowings stood at RO 7.655 million as at 31.12.2023 (reduced from RO 9.634 million as at 31.12.2022) consisting of the Government Soft Loan of RO 6.0 million, bank loans for operations of RO 1.626 million and the Head Office Building Loan of RO 1.029 million.

Against the Net Equity of RO 23.650 million of the Parent Company, the Debt Equity Ratio stood at 0.32, down from 0.40 times in 2022, as summarized in the table below:

Borrowings	31.12.2023 RO Million	31.12.2022 RO Million
BANK BORROWINGS		
Term Loan from banks	1.600	0.800
Building Loan	1.029	1.322
Overdraft from banks	0.026	0.012
TOTAL BANK BORROWINGS	2.655	2.133
Government Soft Loan	5.000	7.500
TOTAL BORROWINGS	7.655	9.633
Net Equity	23.650	24.220
Debt / Equity Ratio	0.32	0.40

3.6 Non-controlling Interests

The results and net assets of the Subsidiaries relating to the shareholders other than the Parent Company are shown under 'Non-controlling Interests' in the Group statements. The Statement of Profit or Loss has recorded an increase of RO 204,760 related to these minority interests for the year 2023 (compared to a decrease of RO (309,908) in 2022). The Group Total Equity includes RO 3,380,490 representing the net assets of the minority shareholders as at 31.12.2023 (compared to RO 3,175,730 at end 2022).

3.7 Composition of investments in Parent Company

The composition of the Parent Company's investment as at 31.12.2023, in comparison with previous year's status indicates the following proportion of investments of the Company:

Particulars	2023		2022	
	RO	%	RO	%
Fair Value Through Profit & Loss	10,375,967	35.98%	10,883,176	35.32%
Associates (At Equity)	14,611,372	50.66%	14,231,630	46.19%
Subsidiaries (At Equity)	3,852,231	13.36%	3,596,035	11.67%
At Amortised Cost	-	-	2,099,271	6.81%
Total	28,839,570	100.00%	30,810,112	100.00%

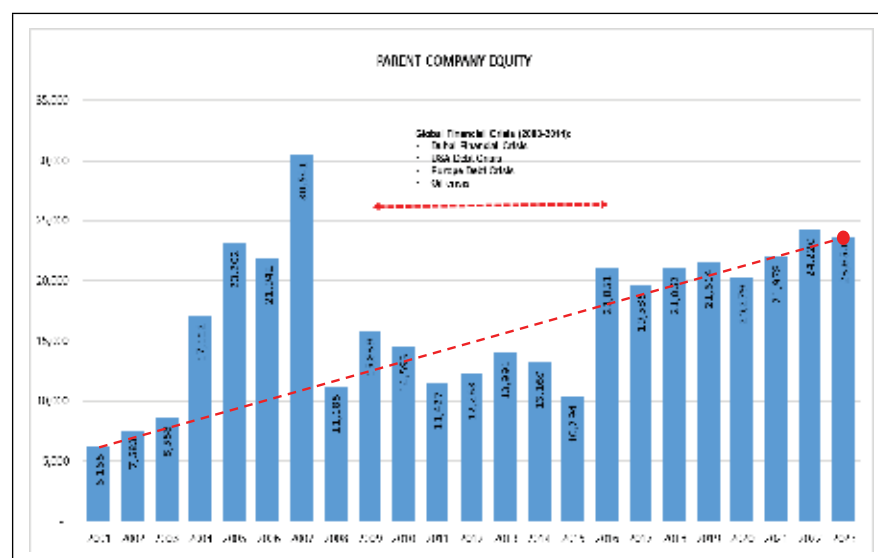
3.8 Investment Portfolio at Year End

The table below compares the sectoral diversification of the Parent Company's total investments valued at RO 28.840 million on 31.12.2023 (compared to RO 30.810 million on 31.12.2022). The Company's portfolio changed during the year. Management will continue to prioritize reshuffling it with asset classification by risk and liquidity (e.g. equities/ stocks, fixed income/ bonds and cash equivalent or money market instruments) and building a portfolio base consisting of readily liquid with regular income and return generating assets.

Sector		2023		2022	
		Investment Value (RO Million)	Holding %	Investment Value (RO Million)	Holding %
1	Tourism & Hotels	9.698	33.63%	9.663	31.36%
2	Industry	0.524	1.82%	0.723	2.35%
3	Investment	3.852	13.36%	3.596	11.67%
4	Banking	6.174	21.41%	6.284	20.40%
5	Real Estate	1.897	6.58%	1.897	6.16%
6	Insurance	0.885	3.07%	1.128	3.66%
7	Power	0.620	2.15%	0.606	1.97%
8	Leasing	0.084	0.29%	0.055	0.18%
9	Services	0.075	0.26%	0.074	0.24%
10	Agriculture	0.116	0.40%	0.116	0.38%
11	Telecom	4.913	17.04%	4.569	14.83%
12	Education	-	0.00%	2.099	6.81%
Total		28.840	100%	30.81	100%

3.9 Update – Shareholders Equity

The following shows the growth in Shareholders Equity (Parent) throughout the years indicating a compounded annual growth, including cash dividend, of 8.0% from 2001 to 2023.



3.10 Head Office Building Results

New tenants were attracted to the Head Office building during 2023 which is occupied by reputed tenants on long-term tenancy agreements. Only a few vacant units remain.

3.11 Government Soft Loan

For over two decades, the Company and its Shareholders benefitted from the interest-free Soft Loan extended by the two Governments. As planned for 2023, Management repaid the fourth tranche on time and an outstanding loan of RO 5 million remains to be settled over the next years.

4. Internal controls

The Company has a robust internal audit system and strict adherence is monitored to ensure compliance with the procedures and operating systems. There was no breach of internal controls during 2023.

5. Corporate Governance matters during 2023

Management continues to uphold the sound corporate culture established in the Company as manifested by shared values and transparent governing policies. Our Company's governance system has been fully integrated with ethical business practices, which meet the high standards expected by the Authorities.

6. Litigation contingencies

In August 2019, the former CEO of the Company had filed a complaint with the Ministry of Manpower for unfair dismissal. The case was first transferred to the Primary Court of Muscat, then to the Court of Appeal and thereafter the Supreme Court which finally awarded an amount of RO 409,186.824 in his favour. This was settled during 2023.

7. Outlook going forward

7.1 Risks and uncertainties

Uncertainties will remain in the international outlook under elevated geopolitical risks, with the Russian war in Ukraine continuing and the potential for a large-scale conflict emerging in the Middle East. These conflicts will play out against the backdrop of many countries still facing challenges with above-normal inflation and lowered prospects for growth in economic activity.

7.2 Liquidity, capital resources and commitment priorities

The banks will continue their tight credit policies and interest rates. The Company's strategy to drastically reduce its commercial borrowings was opportune and exposure to financial risks has been mitigated; but these movements will be monitored closely going forward into a business environment full of new uncertainties around income stability.

Going forward, Management has formulated plans to gradually reshuffle the balance sheet with an enhanced portfolio that replaces non-performing assets with dividend paying liquid (easily saleable) assets that also generate growth. The main objective in the mid-term to long-term future remains to ensure predictable and stable cash flows to cover all operating costs, pave the way for regular dividend distributions and capital growth reflecting consistent earnings per share.

7.3 New investment

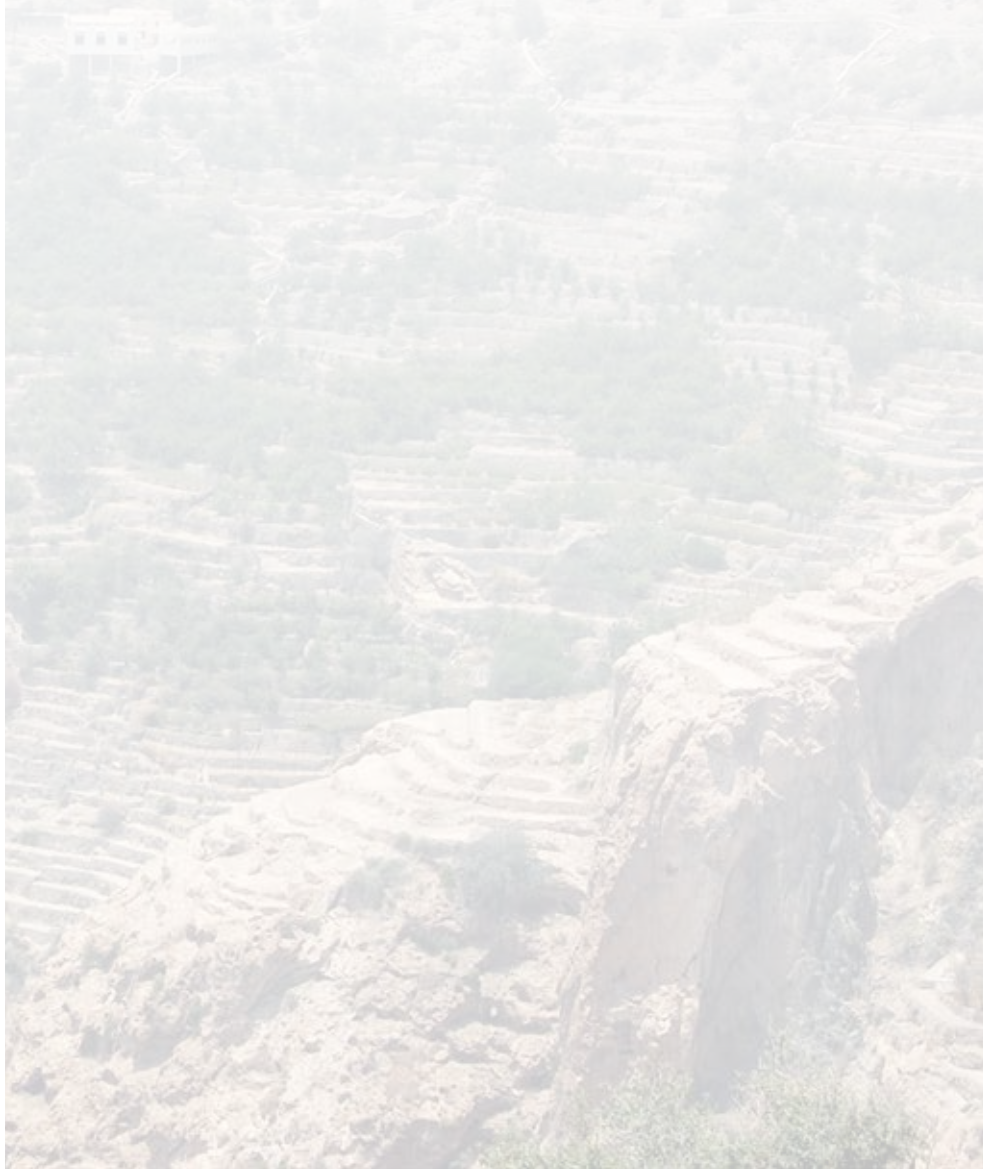
No greenfield investment has been budgeted during the year until resumption of normality in the business environment. However, preparatory revisions will be carried out on projects suspended during previous years.

Management maintains total awareness of challenges faced in prevailing business environment and is keen to enhance the credibility and financial strength of the Company in the coming years and to source further improvement in the overall return on the shareholders' funds.



Raffy Kozadjian
Acting Chief Executive Officer

11th March 2024



A. SUBSIDIARIES

General information

These are companies in which O&E holds 50% and above and consist of two companies listed in Table (1) below. The total value of investment, net of impairments, based on Net Asset Value at end 31/12/2023 in Subsidiaries has reached RO 3.852 million representing 13% of the Parent Company's total investments.

Table (1) - Subsidiaries

Sr	Company Name	Capital RO	Shareholders %
1	Oman Euro Food Industries Co. SAOG	2,000,000	O&E: 80.84% AAAIID: 17.20% Others: 1.96%
2	The Financial Corporation SAOG	7,002,996	O&E: 51.2% OIFC : 21.8% Al Khonji Invest LLC : 11.6% Sawairis: 10.0% Others: 5.4%

Performance of Subsidiaries

1. Omani Euro Food Industries Company SAOG



- The company contract manufactures baby food products for Heinz and also produces and markets its own products under Mother's Choice brand name. Mother's Choice brand baby cereals are sold in 10 countries around the World.
- The company achieved a turnover of RO 1.946 million during 2023 compared to RO 2.195 million during 2022, recording a decrease of (13.2%) in Sales.
- The Operating Loss was RO (73)K in 2023 compared to the Operating Loss was RO (104)K in 2022. Net Losses were RO (206)K in 2023 compared to Net Losses of RO (238)K in 2022.
- Heinz Sales related to cereals, rusks and biscuits during 2023 were RO 414K (compared to RO 510K in 2022) a decrease of (18.9)%.
- Mother Choice Sales were RO 611K during 2023 compared to RO 490K during 2022, an increase of 24.7%.
- Complan Zydus sales were RO 0.922 million during 2023 compared to RO 1.195 million during 2022, a decrease of (22.9)%.
- The Capital of the company is fully eroded.
- O&E's holds 80.84% of the capital holding 1,616,778 shares.

2. The Financial Corporation SAOG (FINCORP)



- The company now operates in three business activities: brokerage, portfolio management and investment.
- During 2023 the Group earned total income of RO 1,004K compared to negative total income of RO (75)K in 2022 and Net Profit for the period stood at RO 530K compared to a Net Loss of RO (541K) during the previous year.
- O&E's holds 51.20% of the capital holding 35,854,310 shares.

B. ASSOCIATE COMPANIES

General information

These are companies in which O&E holds between 20% and 50% and are composed of two companies listed in Table (2) below. The total value of investments based on Net Asset Value at end 31/12/2023 in Associate Companies has reached RO 14.61 million representing 50.66% of the Parent Company's total investments.

Table (2) – Associate Companies

Sr	Company Name	Capital RO	Shareholders %
3	Oman Fiber Optic Company SAOC	7,215,118	O&E: 21.0% Omantel : 41.0% Omar Al Zawawi: 21.5% Others: 16.5%
4	Oman Hotels & Tourism Co. SAOC	6,985,000	O&E: 31.7% Al Khonji Invest LLC: 60.0% Others: 8.3%

Performance of Associate Companies

3. Oman Fiber Optic Company SAOC (OFO)



- The company was established in 1996 specializing in design and manufacture of optical fiber and fiber optic cables.
- The turnover during 2023 was RO 20.87 million compared to RO 18.54 million during the previous year, an increase of 12.59%.
- The company achieved a Net Profit of RO 3.083 million, compared to the Net Profit of RO 1.544 million during the previous year.
- The net asset value per share as on 31/12/2023 was RO 2.592.
- The company has proposed a cash dividend of 35% for 2023 (20% for 2022).
- O&E's holds 1,512,863 shares as at 31/12/2022 representing 21.0% of the capital of RO 7,215,118.

4. Oman Hotels and Tourism Company SAOC



- The principal activity of the Parent Company is the ownership and operation of a hotel in Muscat and in Sohar. It has investments in two subsidiaries (Sur Plaza Hotel in Sur and Desert Night Camp luxury desert resort in Bidiya) and an associate company in finance.
- The revenue generated at Group level was RO 2.308 million compared to RO 2.402 million during the previous year.
- The consolidated Operating Loss was RO (286)K, compared to an Operating Loss of RO (452)K during previous year.
- The associate company's share of profit was RO 588K compared to RO 587K achieved in 2022.
- The company recorded a Net Profit of RO 113K at Group level compared to Net Loss of RO (162)K the previous year.
- The Board has not proposed any dividend for the year 2023 (Nil in 2022).
- O&E's holds 22,158,419 shares representing 31.72% of the capital of RO 6.985 million.

C. OTHER INVESTMENTS

General information

Other Investments include Quoted and Unquoted Investments aggregating to RO 10.376 million and no Debt Instrument representing 35.88% and Nil respectively of the Parent Company total investments. Table (3) below shows Quoted Investment and Unquoted Investments where O&E holds a stake of above 1%.

Table (3) - Other Investments

Sr	Company's Name	Capital	O&E Stake
	OMAN		
5	Computer Stationery Industry SAOG	RO 1,000,000	14.40%
6	National Aluminium Products Co. SAOG	RO 3,357,145	13.30%
7	Fund For Development of Youth Projects SAOC	RO 5,370,000	4.70%
8	Majan Development Co. SAOC	RO 16,100,000	5.00%
9	Iskan Oman Invest Co. SAOC	RO 12,500,000	10.00%
10	Al Najd Agricultural Development Co. SAOC	RO 12,800,000	5.10%
11	Al Kamil Power Co. SAOG	RO 9,625,000	3.10%
	UNITED ARAB EMIRATES		
12	Gulf Capital PJSC	AED 1,225,000,000	0.41%
13	Al Wathba National Insurance Co PJSC	AED 207,000,000	1.17%
14	Amity School, Dubai	-	-

Performance of companies

5. Computer Stationery Industry SAOG



- The principal activity of the company is the manufacture and sale of continuous stationery and commercial printing materials. It has a wholly owned subsidiary 'Oman Printers and Stationers LLC' which is engaged in specialized printing of school books, leaflets and other general materials.
- The company reported revenues of RO 1.271 million during 2023 compared to RO 1.752 million during 2022, a decrease of 27.45%.
- The Operating Loss was RO (0.476) million for 2023, compared to an Operating Loss of RO (0.267) million for 2022.
- The Net Loss for 2023 was RO (0.541) million compared to a Net Loss of RO (0.271) million in 2022.
- No dividend has been recommended for year 2023 (2022: Nil).
- O&E holds 14.437% stake in the company.

6. National Aluminium Products Co SAOG



- The company produces aluminum extrusions and sells proprietary high-quality aluminum systems. The aluminum extrusion industry continued to face a very challenging environment characterized by intense competition and cheaper supplies from abroad which, combined with subdued oil prices on the construction industry affected the performance of the year.
- The company reported sales of RO 25.9 million in 2023 compared to RO 24.4 million in 2022, an increase of 6.15%.
- It recorded Net loss of RO 3.7 million in 2022 compared to Net loss of RO 4.3 million during 2022.
- No dividend has been recommended for year 2023 (2022: Nil).
- O&E holds 13.3% stake in the company.

7. Fund for Development of Youth Projects SAOC (FDY)



- The core activity of this company is to support and promote start-up Small and Medium Enterprises in Oman to generate employment opportunities for Omanis. It provides advisory services and support to entrepreneurs as well as financial support in the form of equity and debt.
- Revenues of RO 0.706 million were recorded during 2023 compared to RO 0.108 million in 2022, an increase of 553%.
- Net Profit amounted to RO 0.044 million during 2023 compared to a Net Loss of RO (0.440) million during 2022.
- O&E owns 250,000 shares representing 4.7% of the share capital of FDY.

8. Majan Development Company SAOC



- The company's business model is a full spectrum service covering four areas of activities: land trading, property development, real estate funds and property management.
- The company recorded revenues from rental income and others of RO 0.489 million during 2023 compared to RO 0.632 million during 2022, a decrease of 23%.
- Net Loss for the year was RO (0.207) million compared to Net Loss of RO (0.197) million in 2022.
- O&E holds 5% of the capital of the company which is now RO 16.1 million.

9. Iskan Oman Invest Company SAOC



- The company was originally engaged in real estate development projects and services. It has since then diversified its investment portfolio in the education sector and is expanding into the healthcare market.
- The Revenues amounted to RO 0.575 million during 2023 compared to RO 0.255 million during 2022, an increase of 125%.
- The Net Loss reported during 2023 was RO (0.583) million compared to Net Loss of RO (0.604) million in 2022.
- O&E holds 10% of the capital of the company.

10. Al Najd Agricultural Development Co. SAOC



- The company was established to develop the agricultural sector of the Sultanate with the support of the Government and selective private sector participation. The company produces animal forage utilizing central pivot irrigation systems and adopting modern production methods.
- The company recorded revenues of RO 1.207 million in 2023 compared to RO 1.239 million in 2022, a decrease of 2.5%.
- It incurred a Net Loss of RO (0.185) million during 2023 compared to a Loss of RO (0.300) million during 2022.
- The company's paid-up capital is RO 10,353,500 at end 2023 while its authorized capital is RO 12,800,000. This paid-up capital includes shares of RO 2,688,000 given to the farmers and Thumrait Development Fund in accordance with a Government grant.
- O&E holds 5.13% equity stake in this company.

11. Al Kamil Power Company SAOG

- The company owned and operated a 285 MW electricity generating plant near Al Kamil, Oman.
- The annulment of Power 2022 procurement process by OPWP resulted in non-renewal of the PPA beyond 31 December 2021. Having assessed the spot market, the company decided that there are no economically viable options available for it to continue its operations beyond 31 December 2021. Therefore, the Financial Statements have been prepared on realisation basis.
- O&E holds 3,025,540 shares in this company representing 3.14% of the capital and will await the outcome of the above process.

12. Gulf Capital PJSC



- O&E is a founder member in Gulf Capital Private Joint Stock Company, a UAE based private equity firm. The company's strategy is to acquire controlling stakes in highly profitable, fast growing and visible companies in select industries in the Gulf Region. The Group financial performance depends upon the contribution from private equity activities and overall growth in value of portfolio of private equity investments.
- The Net Profit for 2023 was AED 40.833 million compared to a Net Profit AED 47.5 million in the previous year.
- O&E holds 2,500,000 shares (AED 2,500,000) in this company.

13. Al Wathba National Insurance Co. PJSC

- The company was incorporated in Abu Dhabi as public shareholding company, listed in the Abu Dhabi Securities Exchange, and its principal activity is the transaction of general insurance and re-insurance business of all classes.
- The Net Profit reported for 2023 increased to AED 177.089 million compared to AED 31.392 million in 2022.
- The total assets at end 2023 stood at AED 1.760 Billion compared to AED 1.578 billion in 2022 and the shareholders equity increased from AED 976 million at end 2022 to AED 1,270 billion at end 2023.
- The company has proposed cash dividend of 25% for 2023 (20% for 2022).
- O&E holds 2,415,000 shares in this company with a share capital of AED 207 million.

14. Amity School, Dubai



- O&E invested in Amity School in Dubai, and being operated by the reputed Operator from India, Amity Education Group. The Investment was structured in the form of extension of Islamic Finance (Commodity Murabaha) facility to the Amity School through an off-shore company, Taleem Investment Co. The commodity murabaha agreement, which was for a period of 6 years, contained the repayment schedule and detailed terms and conditions under which the facility is extended to the Amity School LLC. In respect of all the repayment obligation, Amity School LLC had provided various security/ comfort: postdated cheques, financial bank guarantee, mortgage over the school building through a Bank acting as a Security Agent and contractual comfort from the Parent Foundation of the Amity Group.
- The amount invested by the Company was AED 20.0 million (RO 2.1 million) and it was fully redeemed during 2023.

D. SECTORAL DIVERSIFICATION OF THE TOTAL INVESTMENTS OF O&E

Table (4) below indicates the sectoral diversification of O&E's total investments valued at RO 28.84 million on 31/12/2023 based on carrying value, in the Parent Company:

Table (4) - Sectoral diversification of the total value of investments

Sr.	Sector	2023	
		Investment Value RO million	Holding %
1	Tourism & Hotels	9.698	33.63%
2	Industry	0.524	1.82%
3	Investment	3.852	13.36%
4	Banking	6.174	21.41%
5	Real Estate	1.897	6.58%
6	Insurance	0.885	3.07%
7	Power	0.620	2.15%
8	Leasing	0.084	0.29%
9	Services	0.075	0.26%
10	Agriculture	0.116	0.40%
11	Telecom	4.913	17.04%
12	Education	-	0.00%
	Total	28.840	100%

E. NEW INVESTMENTS

No greenfield investment has been budgeted during the year until resumption of normality in the business environment. However, preparatory revisions will be carried out on projects suspended during previous years.

INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF OMAN AND EMIRATES INVESTMENT HOLDING COMPANY SAOG

Report on the Audit of the Consolidated and Separate Financial Statements

Qualified Opinion

We have audited the consolidated and separate financial statements of Oman And Emirates Investment Holding Company SAOG ("the Parent Company") and its subsidiaries (collectively referred to as "the Group"), which comprise the consolidated and separate statement of financial position as at 31 December 2023, the consolidated and separate statement of profit or loss and other comprehensive income, the consolidated and separate statement of changes in shareholders' equity and the consolidated and separate statement of cash flows for the year then ended, and notes to the consolidated and separate financial statements, including material accounting policy information.

In our opinion, except for the possible effect of the matter described in the Basis for Qualified Opinion section of our report, the accompanying consolidated and separate financial statements present fairly, in all material respects, the consolidated and separate financial position of the Group and the Parent Company as at 31 December 2023, and their consolidated and separate financial performance and their consolidated and separate cash flows for the year then ended in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board.

Basis for Qualified Opinion

As discussed in Note 36, the subsidiary appointed an independent consultant to investigate the discrepancies in its brokerage division over a number of years. As at the date of our report, the investigation to assess the potential impact is still ongoing, as, the subsidiary's auditors were unable to obtain either balance confirmations or other direct evidence regarding the appropriateness of recorded trade receivables of RO 709,292 and trade payables (including due to related parties) of RO 600,682 as at 31 December 2023. As a result of these matters, we were unable to determine whether any adjustments might have been found necessary in respect of trade receivables and trade payables and the elements making up the consolidated statements of profit or loss and other comprehensive income, changes in shareholders' equity and cash flows.

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated and Separate Financial Statements section of our report. We are independent of the Group and the Parent Company in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards) issued by the International Ethics Standards Board for Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the consolidated and separate financial statements in the Sultanate of Oman, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated and separate financial statements of the current year. These matters were addressed in the context of our audit of the consolidated and separate financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

We have determined the matter described below to be the key audit matter to be communicated in our report.

Valuation of unquoted investments in equity securities

As stated in Note 8 to the consolidated and separate financial statements, the Group valued its investment in unquoted equity securities based on the valuation carried out by an independent valuer. Since the use of such valuation model includes significant estimates and assumptions, the degree of subjectivity and complexity involved in the valuation increases to a considerable extent and, therefore, is considered as a key audit matter.



**INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF
OMAN AND EMIRATES INVESTMENT HOLDING COMPANY SAOG (CONTINUED)**

Key Audit Matters (continued)

Valuation of unquoted investment in equity securities (continued)

Our procedures in this regard included:

- Obtained management's valuation model and tested it for arithmetical accuracy and the basis in which the inputs into the model were determined;
- Evaluated the methodology and appropriateness of valuation techniques used by management, including reasonableness of the assumptions used in accordance with the relevant IFRS Accounting Standards;
- Used our internal valuation specialists to assess the reasonableness of the methodology used and the amount used for valuation; and
- Assessed the adequacy of disclosures in the financial statements.

Other Matter

The consolidated and separate financial statements of the Group and the Parent Company for the year ended 31 December 2022 were audited by another auditor who expressed an unmodified opinion on those consolidated and separate financial statements dated 8 March 2023.

Other Information included in the Group's Annual Report

Management is responsible for the other information. Other information comprises the Chairman's report, Management Discussion and Analysis Report and Code of Corporate Governance report but does not include the consolidated and separate financial statements and our auditor's report thereon.

Our opinion on the consolidated and separate financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated and separate financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated and separate financial statements, or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged With Governance for the Consolidated and Separate Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated and separate financial statements in accordance with IFRS Accounting Standards and their preparation in compliance with the relevant requirements issued by the Capital Market Authority and the applicable provisions of the Commercial Companies Law and Regulations of the Sultanate of Oman, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated and separate financial statements, management is responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or the Parent Company or to cease operations, or have no realistic alternative but to do so.

Those Charged With Governance are responsible for overseeing the Group's and the Parent Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated and Separate Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.



**INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF
OMAN AND EMIRATES INVESTMENT HOLDING COMPANY SAOG (CONTINUED)**

Auditor's Responsibilities for the Audit of the Consolidated and Separate Financial Statements (continued)
As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and Parent Company's and internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Parent Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated and separate financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group or the Parent Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated and separate financial statements, including the disclosures, and whether the consolidated and separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group's audit. We remain solely responsible for our audit opinion.

We communicate with Those Charged With Governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide Those Charged With Governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with Those Charged With Governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.



**INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF
OMAN AND EMIRATES INVESTMENT HOLDING COMPANY SAOG (CONTINUED)**

Report on Other Legal and Regulatory Requirements

In our opinion, these consolidated and separate financial statements as at, and for the year ended 31 December 2023, in all material respects, comply with the applicable provisions of the Commercial Companies Law and Regulations of the Sultanate of Oman and the relevant disclosure requirements of the Capital Market Authority.

BDO

Muscat
11 March 2024



B. Kapur

Bipin Kapur
Partner
Membership no: 043615
Institute of Chartered Accountants of India

CONSOLIDATED AND SEPARATE STATEMENT OF FINANCIAL POSITION

as at 31 December 2023

		2023	2022	2023	2022
	Notes	Group	Group	Parent Company	Parent Company
ASSETS					
Cash and bank balances	6	1,419,372	2,588,582	266,746	964,158
Trade and other receivables	7	1,307,712	1,487,530	74,976	206,666
Inventories		446,409	456,254	-	-
Financial assets at fair value through profit or loss (FVTPL)	8	14,731,511	14,641,548	10,375,967	10,883,176
Investment in equity accounted investees	10	16,444,544	15,798,771	14,611,372	14,231,630
Investment in subsidiaries	11	-	-	3,852,231	3,596,035
Financial assets at amortised cost	12	-	2,099,271	-	2,099,271
Property, plant and equipment	13	1,993,075	2,257,421	326,283	414,810
Right-of-use asset	14	372,270	385,565	-	-
Investment properties	15	2,826,450	2,950,650	2,556,450	2,680,650
Deferred tax asset	17	61,071	78,367	-	-
TOTAL ASSETS		39,602,414	42,743,959	32,064,025	35,076,396
EQUITY					
Share capital	18	12,187,500	12,187,500	12,187,500	12,187,500
Legal reserve	19	5,062,733	4,991,892	4,062,500	4,062,500
Retained earnings		5,170,489	5,977,493	7,400,041	7,969,803
Equity attributable to owners of the Parent Company		22,420,722	23,156,885	23,650,041	24,219,803
Non-controlling interest		3,380,490	3,175,730	-	-
Total equity		25,801,212	26,332,615	23,650,041	24,219,803
LIABILITIES					
Lease liability	14	400,615	399,715	-	-
Bank overdrafts	20	94,144	79,890	25,836	11,582
Trade and other payables	21	2,023,526	2,656,906	758,231	1,223,178
Term loans	22	2,629,917	2,121,833	2,629,917	2,121,833
Loans from Government	23	8,301,526	10,461,120	4,648,526	6,808,120
Deferred Government grants	23	351,474	691,880	351,474	691,880
Total liabilities		13,801,202	16,411,344	8,413,984	10,856,593
TOTAL EQUITY AND LIABILITIES		39,602,414	42,743,959	32,064,025	35,076,396
Net assets per share	33	0.184	0.190	0.194	0.199

The consolidated and separate financial statements, as set out on pages 39 to 75, were approved and authorised for issue by the Board of Directors and signed on their behalf by:



Mohamed Darwish Al Khoori
Chairman



Saed Saif Nasser Al Saadi
Vice-Chairman



Raffy Manoug Kozadjian
Acting Chief Executive Officer

CONSOLIDATED AND SEPARATE STATEMENT OF PROFIT OR LOSS

for the year ended 31 December 2023

		2023	2022	2023	2022
	Notes	Group	Group	Parent Company	Parent Company
Income					
Interest income	24	257	10,984	257	10,984
Rental income		144,238	124,025	144,238	124,025
Brokerage commission income		154,996	158,129	-	-
Dividends income		743,782	753,691	549,981	631,506
Net income from financial assets at fair value through profit or loss	8	(63,825)	2,645,480	(299,989)	2,863,990
Gross profit on sale of food products	25	211,975	198,011	-	-
Share of profit /(loss) from investments in Associates	10	948,346	(65,291)	682,315	272,533
Share of profit /(loss) from investments in Subsidiaries	11	-	-	256,197	(277,208)
Asset management fees		133,305	120,140	-	-
Other income	26	56,832	110,180	1,737	41,010
Total income		2,329,906	4,055,349	1,334,736	3,666,840
Expenses					
Staff costs	27	(781,401)	(810,030)	(348,425)	(359,597)
Administrative expenses	28	(738,993)	(723,472)	(395,753)	(385,283)
Investments related expenses	29	(11,853)	(11,141)	(11,853)	(21,978)
Directors' remuneration	34	(98,000)	(75,000)	(68,000)	(75,000)
Reversal of allowance for expected credit loss	7	-	151,408	-	130,875
Provision for court settlement for former Chief Executive Officer	21	-	(292,870)	-	(292,870)
Total expenses		(1,630,247)	(1,761,105)	(824,031)	(1,003,853)
Net income		699,659	2,294,244	510,705	2,662,987
Finance costs		(297,670)	(519,749)	(164,371)	(386,001)
Profit before tax for the year		401,989	1,774,495	346,334	2,276,986
Income tax	30	(17,296)	(129)	-	-
Profit after tax and total comprehensive income for the year		384,693	1,774,366	346,334	2,276,986
Attributable to:					
Owners of the Parent Company		179,933	2,084,274	346,334	2,276,986
Non-controlling interest		204,760	(309,908)	-	-
		384,693	1,774,366	346,334	2,276,986
Basic and diluted earnings per share	32	0.001	0.017	0.003	0.019

CONSOLIDATED AND SEPARATE STATEMENT OF CHANGES IN EQUITY

for the year ended 31 December 2023

	Notes	Attributable to owners of the Parent Company				
		Share capital	Legal reserve	Retained earnings	Total	Non-controlling interest
Group						
As at 1 January 2022		12,187,500	4,991,892	3,893,219	21,072,611	3,485,638
Profit after tax and total comprehensive income for the year		-	-	2,084,274	2,084,274	(309,908)
At 31 December 2022		12,187,500	4,991,892	5,977,493	23,156,885	3,175,730
						26,332,615
As at 1 January 2023		12,187,500	4,991,892	5,977,493	23,156,885	3,175,730
Profit after tax and total comprehensive income for the year		-	-	179,933	179,933	204,760
Transfer to legal reserve	18	-	70,841	(70,841)	-	-
Dividend paid		-	-	(916,096)	(916,096)	-
At 31 December 2023		12,187,500	5,062,733	5,170,489	22,420,722	3,380,490
						25,801,212
Parent Company						
As at 1 January 2022		12,187,500			4,062,500	5,692,817
Profit after tax and total comprehensive income for the year		-	-	-	-	2,276,986
As at 31 December 2022		12,187,500			4,062,500	7,969,803
						24,219,803
As at 1 January 2023		12,187,500			4,062,500	7,969,803
Profit after tax and total comprehensive income for the year		-	-	-	-	346,334
Dividend paid		-	-	-	-	(916,096)
As at 31 December 2023		12,187,500			4,062,500	7,400,041
						23,650,041

CONSOLIDATED AND SEPARATE STATEMENT OF CASH FLOWS

for the year ended 31 December 2023

		2023	2022	2023	2022
		Group	Group	Parent Company	Parent Company
Cash flows from operating activities	Notes				
Profit before tax for the year		401,989	1,774,495	346,334	2,276,986
Adjustments for:					
Share of (profit) / loss from equity accounted investees	10	(948,346)	65,290	(682,315)	(272,533)
Share of (profit)/loss of subsidiaries	11	-	-	(256,197)	277,208
Depreciation/amortisation		422,541	446,280	221,585	235,467
Dividends income		(743,782)	(753,691)	(549,981)	(631,506)
Interest income	24	(257)	(10,984)	(776)	(10,984)
Unrealised losses / (gains) on financial assets at fair value through profit or loss	8	541,692	(477,636)	593,503	(791,843)
Realised gains on financial assets at fair value through profit or loss	8	(477,867)	(2,167,844)	(293,514)	(2,072,147)
Provision for employees end-of-service benefits	21	24,606	22,797	6,776	10,116
Gain on disposal of property, plant and equipment		(2,344)	-	-	-
Allowance for expected credit loss		(56,094)	(151,408)	-	(130,875)
Finance costs		297,670	519,749	164,371	386,001
		<u>(540,192)</u>	<u>(732,952)</u>	<u>(450,214)</u>	<u>(724,110)</u>
Trade and other receivables		235,910	(253,283)	131,690	(34,942)
Trade and other payables		(643,429)	728,543	(471,722)	524,268
Inventories		9,845	(21,862)	-	-
Cash used in operations		<u>(937,866)</u>	<u>(279,554)</u>	<u>(790,246)</u>	<u>(234,784)</u>
Finance costs paid		(276,146)	(519,749)	(164,371)	(386,001)
Employees' end-of-service benefits paid	21	(14,557)	(149,217)	-	(124,157)
Net cash used in operating activities		<u>(1,228,569)</u>	<u>(948,520)</u>	<u>(954,617)</u>	<u>(744,942)</u>
Cash flows from investing activities					
Purchase of property, plant and equipment		(15,398)	(23,814)	(3,557)	(371)
Proceeds from disposal of property, plant and equipment		2,344	-	-	-
Dividends and interest income received		744,039	764,675	550,757	642,490
Dividends from equity accounted investees	10	302,573	236,188	302,573	151,285
Proceeds from disposal of financial assets at fair value through profit or loss		3,229,474	10,490,244	1,296,765	8,632,067
Proceeds from maturity of financial assets at amortised cost	12	2,093,971	-	2,093,971	-
Purchase of financial assets at fair value through profit or loss	8	(3,383,263)	(2,005,053)	(1,089,546)	-
Net cash generated from investing activities		<u>2,973,740</u>	<u>9,462,240</u>	<u>3,150,963</u>	<u>9,425,472</u>
Cash flows from financing activities					
Proceeds from term loans	24	1,076,084	67,211	1,076,084	67,211
Payment of term loans	24	(568,000)	(1,046,188)	(568,000)	(1,046,188)
Repayment of Government soft loan	25	(2,500,000)	(6,300,000)	(2,500,000)	(6,300,000)
Payment of lease liabilities	15	(20,624)	(15,503)	-	-
Dividends paid to shareholders		(916,096)	-	(916,096)	-
Net cash used in financing activities		<u>(2,928,636)</u>	<u>(7,294,480)</u>	<u>(2,908,012)</u>	<u>(7,278,977)</u>
Net change in cash and cash equivalents		<u>(1,183,465)</u>	<u>1,219,240</u>	<u>(711,666)</u>	<u>1,401,553</u>
Cash and cash equivalents at the beginning of the year		2,416,269	1,197,028	860,152	(541,401)
Cash and cash equivalents at the end of the year	6	<u>1,232,804</u>	<u>2,416,268</u>	<u>148,486</u>	<u>860,152</u>

NOTES TO THE CONSOLIDATED AND THE PARENT COMPANY FINANCIAL STATEMENTS

for the year ended 31 December 2023

1 Legal status and principal activities

Oman and Emirates Investment Holding Company SAOG (the “Parent Company”) is registered as an Omani joint stock company. It is engaged in investment activities and related services in accordance with Royal Decree No. 10/93 and its Articles of Association. The Parent Company operates in the Sultanate of Oman under the Commercial Companies Law and Regulations of the Sultanate of Oman. It has a branch which operates under the relevant local requirements of the United Arab Emirates.

These consolidated and separate financial statements includes the result of operations and assets and liabilities of the Parent Company and its subsidiaries (together referred to as “the Group”). The Group’s principal place of business is located at Ghala and at Abu Dhabi in the United Arab Emirates (UAE) (Branch).

The Group has the following subsidiaries and equity accounted investees:

	Country of incorporation	Shareholding percentage		Principal Activities
		2023	2022	
Subsidiaries				
Omani Euro Food Industries Company SAOG	Oman	81	81	Manufacture of baby food
The Financial Corporation Company SAOG	Oman	51	51	Financial services
Equity accounted investees				
Oman Hotels and Tourism Company SAOC	Oman	32	32	Hospitality services
Oman Fiber Optic Company SAOC	Oman	21	21	Fiber optic products

2 Basis of preparation

(a) Statement of compliance

The consolidated and separate financial statements have been prepared in accordance with the International Financial Reporting Standards and International Accounting Standards as issued by the International Accounting Standards Board (IASB) and Interpretations (collectively IFRS Accounting Standards) and the requirements of the Commercial Companies Law (CCL) and Regulations (CCR) of the Sultanate of Oman and the relevant disclosure requirements of the Capital Market Authority (CMA).

(b) Statement of measurement

The consolidated financial statements have been prepared under the historical cost basis and going concern assumption, except for financial assets at fair value through profit or loss which are stated at their fair values and investment in associates which are equity accounted. The preparation of consolidated and separate financial statements is in conformity with IFRS Accounting Standards that requires the use of certain critical accounting estimates. It also requires management to exercise judgment in the process of applying the Group’s and the Parent Company’s accounting policies.

(c) Basis of consolidation

The consolidated and separate financial statements include the accounts of the Parent Company and its subsidiaries, after elimination of all inter-company transactions, balances and unrealised surpluses and deficits on transactions between the group companies. Entities controlled by the Parent Company by virtue of holding more than fifty percent of the voting shares are considered as subsidiaries. Subsidiaries are consolidated from the date on which control is transferred to the Group and are no longer consolidated from the date that control ceases. Control is achieved when the Parent Company has the power to govern the financial and operating

NOTES TO THE CONSOLIDATED AND THE PARENT COMPANY FINANCIAL STATEMENTS

for the year ended 31 December 2023

policies of an entity so as to obtain benefits from its activities. All inter-company transactions, balances and unrealised gains or losses on transactions between group companies are eliminated; unrealised losses are also eliminated unless the costs cannot be recovered. Accounting policies of subsidiaries have been changed, wherever necessary, to ensure consistency with the policies adopted by the Parent Company.

The Parent Company does not consolidate its holdings in those entities from which it does not obtain any benefit from its activities and the investments are held only on behalf, and for the beneficial interest, of third parties.

(d) Functional currency

These consolidated and separate financial statements have been presented in Omani Rial (RO) which is the functional and reporting currency of the Group and the Parent Company.

3 Change in accounting policies

(a) Standards, amendments and interpretations effective and adopted in the year 2023

The following new standards, amendments to existing standards or interpretations to various IFRS Accounting Standards are mandatorily effective for the reporting period beginning on or after 1 January 2023:

Standard or Interpretation	Title
IFRS 17	Insurance Contracts
Amendments to IAS 1	Disclosure of Accounting Policies
Amendments to IAS 8	Definition of Accounting Estimates
Amendments to IAS 12	Deferred Tax Related to Assets and Liabilities Arising from a Single Transaction
Amendments to IAS 12	International Tax Reform – Pillar Two Model Rules (effective immediately upon the issue of the amendments and retrospectively).

IFRS 17: Insurance contracts

IFRS 17 was issued by the IASB in 2017 and replaces IFRS 4 for annual reporting period beginning on or after 1 January 2023.

IFRS 17 introduces an internationally consistent approach to the accounting for insurance contracts. Prior to IFRS 17, significant diversity has existed worldwide relating to the accounting for and disclosure of insurance contracts, with IFRS 4 permitting many previous accounting approaches to be followed.

Since IFRS 17 applies to all insurance contracts issued by an entity, its adoption may have an effect on non-insurers.

The Group and the Parent Company carried out an assessment of its contracts and operations and concluded that the adoption of IFRS 17 has had no effect on the consolidated and separate financial statements of the Group and the Parent Company.

Amendments to IAS 1: Disclosure of Accounting Policies (Presentation of Financial Statements and IFRS Practice Statement 2 Making Materiality Judgements)

In February 2021, the IASB issued amendments to IAS 1 and IFRS Practice Statement 2. The amendments aim to make accounting policy disclosures more informative by replacing the requirement to disclose 'significant accounting policies' with 'material accounting policy information'. The amendments also provide guidance under what circumstance, the accounting policy information is likely to be considered material and therefore requiring disclosure.

NOTES TO THE CONSOLIDATED AND THE PARENT COMPANY FINANCIAL STATEMENTS

for the year ended 31 December 2023

These amendments have no effect on the measurement or presentation of any items in the consolidated and separate financial statements of the Group and the Parent Company but affect the disclosure of accounting policies of the Group and the Parent Company.

Amendments to IAS 8: Definition of Accounting Estimates (Accounting policies, Changes in Accounting Estimates and Errors)

The amendments to IAS 8, which added the definition of accounting estimates, clarify that the effects of a change in an input or measurement technique are changes in accounting estimates, unless resulting from the correction of prior period errors. These amendments clarify how entities make the distinction between changes in accounting estimate, changes in accounting policy and prior period errors.

These amendments had no effect on the consolidated and separate financial statements of the Group and the Parent Company.

Amendments to IAS 12: Income Taxes: Deferred Tax related to Assets and Liabilities arising from a Single Transaction

In May 2021, the IASB issued amendments to IAS 12, which clarify whether the initial recognition exemption applies to certain transactions that result in both an asset and a liability being recognised simultaneously (e.g. a lease in the scope of IFRS 16). The amendments introduce an additional criterion for the initial recognition exemption, whereby the exemption does not apply to the initial recognition of an asset or liability which at the time of the transaction, gives rise to equal taxable and deductible temporary differences.

These amendments had no effect on the consolidated and separate financial statements of the Group and the Parent Company.

Amendments to IAS 12: Income Taxes: International Tax Reform – Pillar Two Model Rules

In December 2021, the Organisation for Economic Co-operation and Development (OECD) released a draft legislative framework for a global minimum tax that is expected to be used by individual jurisdictions. The goal of the framework is to reduce the shifting of profit from one jurisdiction to another in order to reduce global tax obligations in corporate structures. In March 2022, the OECD released detailed technical guidance on Pillar Two of the rules.

Stakeholders raised concerns with the IASB about the potential implications on income tax accounting, especially accounting for deferred taxes, arising from the Pillar Two model rules. The IASB issued the final Amendments (the Amendments) International Tax Reform – Pillar Two Model Rules, in response to stakeholder concerns on 23 May 2023.

The Amendments introduce a mandatory exception to entities from the recognition and disclosure of information about deferred tax assets and liabilities related to Pillar Two Model Rules. The exception is effective immediately and retrospectively. The Amendments also provide for additional disclosure requirements with respect to an entity's exposure to Pillar Two income taxes.

Management of the Group and the Parent Company has determined that it is not within the scope of OECD's Pillar Two Model Rules and the exception to the recognition and disclosure of information about deferred tax assets and liabilities related to Pillar Two income taxes is not applicable to the Group and the Parent Company.

(b) Standards, amendments and interpretations issued but not yet effective

The following new/amended accounting standards and interpretations have been issued by the IASB that are effective in future accounting periods and the Group have decided not to adopt early:

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Standard or Interpretation	Title	Effective for annual periods beginning on or after
Amendments to IFRS 16	Leases: Liability in a Sale and Leaseback	1 January 2024
Amendments to IAS 1	Classification of Liabilities as Current or Non-current	1 January 2024
Amendments to IAS 1	Non-current Liabilities with Covenants	1 January 2024
Amendments to IAS 7	Statement of Cash Flows: Supplier Finance Arrangements	1 January 2024
Amendments to IFRS 7	Financial Instruments: Disclosures: Supplier Finance Arrangements	1 January 2024
Amendments to IAS 21	The Effects of Changes in Foreign Exchange Rates: Lack of exchangeability	1 January 2024

The Group and the Parent Company does not expect these amendments and standards issued but not yet effective, to have a material impact on the consolidated and separate financial statements.

4 Material accounting policy information

A summary of the material accounting policies adopted in the preparation of these consolidated and separate financial statements is set out below. These policies have been consistently applied to all the years presented, unless stated otherwise.

(a) Consolidation

(i) Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Parent Company and its subsidiaries, from the date that control effectively commenced until the date that control effectively ceased. Control is achieved when the Parent Company has the power to govern the financial and operating policies of the subsidiary so as to obtain benefits from its activities.

All intra-group and group balances, income and expenses and unrealised gains and losses resulting from intra-company and group transactions are eliminated.

(ii) Subsidiaries

Subsidiaries are all entities over which the Parent Company exercises significant control. The Parent Company controls an entity when it is exposed to or has rights to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the Group and the Parent Company controls another entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Parent Company. They are de-consolidated from the date that control ceases.

The acquisition method of accounting is used to account for the acquisition of subsidiaries by the Parent Company. The cost of an acquisition is measured as the fair value of the assets given, equity instruments issued and liabilities incurred or assumed at the date of exchange, plus costs directly attributable to the acquisition. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date, irrespective of the extent of any minority interest. The excess of the cost of acquisition over the fair value of the Parent Company's share of the identifiable net assets acquired is recorded as goodwill.

NOTES TO THE CONSOLIDATED AND THE PARENT COMPANY FINANCIAL STATEMENTS

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Inter-company transactions, balances and unrealised gains on transactions between the Parent Company and subsidiary companies are eliminated. Unrealised losses are also eliminated. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group and the Parent Company.

Transactions with non-controlling interests that do not result in loss of control are accounted for as equity transactions – that is, as transactions with the owners in their capacity as owners. The difference between fair value of any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary is recorded in consolidated and separate shareholders' (members') equity. Gains or losses on disposals to non-controlling interests are also recorded in consolidated shareholders' (members') equity.

When the Parent Company ceases to have control, any retained interest in the subsidiary is re-measured to its fair value at the date when control is lost, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that subsidiary are accounted for as if the Parent Company had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

(iii) Investment in an associate

Associate is an entity over which the Group and the Parent Company have an interest of between 20% and 50% and exercise significant influence and which is neither a subsidiary nor a joint venture. The consolidated and separate financial statements include the Group's and the Parent Company's share of the total recognised gains and losses of the associates on an equity accounted basis, from the date that significant influence commences until the date that significant influence ceases. When the Group's and the Parent Company's share of losses exceeds its interest in an associate, the investment's carrying amount is reduced to nil and recognition of further losses is discontinued except to the extent that the Group and the Parent Company have incurred legal or constructive obligations or made payments on behalf of the associate.

Dividend received from the associate is reduced from the carrying value of the investment in the associate.

(iv) Investment income

Investment income on financial assets at fair value through profit or loss and financial assets at fair value through profit or loss is recognised when the entitlement arises. Dividend income is recognised when the amount is either notified to the Group or the Parent Company.

(v) Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Executive Committee that makes strategic decisions.

(b) Property, plant and equipment

Property, plant and equipment are stated at historical cost or valuation less accumulated depreciation and any impairment in value, except for freehold land which is not depreciated. Cost includes all costs directly attributable to bringing the asset to working condition for their intended use.

Depreciation is calculated using the straight-line method to allocate their cost to their residual values over the estimated useful lives, as follows:

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	Years
Buildings	20-40
Plant and machinery	15-20
Furniture, fixtures	3-5
Leasehold improvements	5
Office equipment	3-5
Vehicles	3-4

Freehold land is not depreciated as it is deemed to have an indefinite useful life.

Any revaluation increase arising on the revaluation of freehold land is credited to the property revaluation reserve, except to the extent that it reverses a revaluation decrease for the same asset previously recognised in profit or loss, in which case the increase is credited to profit or loss to the extent of the decrease previously charged. A decrease in the carrying amount arising on the revaluation of such property is charged to profit or loss to the extent that it exceeds the balance, if any, held in the property revaluation reserve relating to a previous revaluation of that asset.

Gains and losses on disposal of property, plant and equipment are determined by reference to their carrying amount and are taken into account in determining net profit or loss.

Repairs and renewals are charged to profit or loss when the expenditure is incurred.

The estimated useful lives, residual values and depreciation methods are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

(c) Investment properties

Investment properties comprise freehold land and buildings held for long-term rental yields and not occupied by the Group and the Parent Company. Investment properties are carried at cost, less impairment. Any required impairment charge is recorded in the consolidated and separate statement of profit or loss and other comprehensive income.

Depreciation is calculated in accordance with the straight-line method, to write-off the cost of each investment property to its estimated residual value over the expected useful economic life, which is not expected to exceed 25 years. Land is not depreciated as it is deemed to have an infinite life.

(d) Joint ventures

Joint ventures are those entities over whose activities the Group and the Parent Company has joint control, established by contractual agreement from the date that joint control effectively commences, until the date that joint control effectively ceases. The consolidated and separate financial statements include the Group's and the Parent Company's share of the total recognised gains and losses of the joint venture on an equity basis, since the management's view is that this represents an acceptable and conservative method of measuring the fair value.

(e) Financial instruments

Financial instruments are recognised when the Group and the Parent Company becomes a party to the contractual provisions of the instrument. A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

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[A] Financial asset

The Group and the Parent Company determines the classification of its financial assets at initial recognition. The classification depends on the Group's and the Parent Company's business model for managing the financial assets and the contractual terms of the cash flows.

i) Classification

The financial assets are classified in the following measurement categories:

- a) those to be measured subsequently at fair value (either through other comprehensive income, or through profit or loss); and
- b) those to be measured at amortised cost.

For assets measured at fair value, gains and losses will either be recorded in the Group's and the Parent Company's consolidated and separate statement of profit or loss or other comprehensive income. For investments in equity instruments, the Group and the Parent Company has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through profit or loss.

ii) Measurement

At initial recognition, the Group and the Parent Company measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss as incurred.

The Group and the Parent Company has classified fair value measurements on a recurring basis using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

- quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1);
- inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices) (Level 2); and
- inputs for the asset or liability that are not based on observable market data (unobservable inputs) (Level 3).

Debt instruments

Subsequent measurement of debt instruments depends on the Group's and the Parent Company's business model for managing the asset and the cash flow characteristics of the asset. The Group and the Parent Company classifies debt instruments at amortised cost based on the below:

- a) the asset is held within a business model with the objective of collecting the contractual cash flows; and
- b) the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the Effective Interest Rate (EIR).

Equity instruments

If the Group and the Parent Company elects to present fair value gains and losses on equity investments in other comprehensive income, there is no subsequent reclassification of fair value gains and losses to profit

NOTES TO THE CONSOLIDATED AND THE PARENT COMPANY FINANCIAL STATEMENTS

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or loss. Dividends from such investments continue to be recognised in profit and loss as other income when the Group's and the Parent Company's right to receive payment is established. There are no impairment requirements for equity investments measured at fair value through other comprehensive income. Changes in the fair value of financial assets at fair value through profit or loss are recognised in other income/(losses) in profit or loss as applicable.

iii) De-recognition of financial assets

The Group and the Parent Company derecognises a financial asset when the contractual rights to the cash flows from the assets expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party. If the Group and the Parent Company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group and the Parent Company recognises its retained interest in the asset and associated liability for amounts it may have to pay. If the Group and the Parent Company retains substantially all the risks and rewards of ownership of the transferred financial asset, the Group and the Parent Company continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

iv) Impairment

The Group and the Parent Company applies the Expected Credit Loss (ECL) model for measurement and recognition of impairment loss on the financial assets and credit risk exposure that are debt instruments and are measured at amortised cost e.g., loans, deposits, trade receivables.

ECL is the probability-weighted estimate of credit losses (i.e. present value of all cash shortfalls) over the expected life of the financial asset. A cash shortfall is the difference between the cash flows that are due in accordance with the contract and the cash flows that the Group and the Parent Company expects to receive. The ECL considers the amount and timing of payments and, hence, a credit loss arises even if the Group and the Parent Company expects to receive the payment in full but later than when contractually due. The ECL method requires assessing credit risk, default and timing of collection since initial recognition. This requires recognising allowance for ECL in profit and loss even for receivables that are newly originated or acquired.

Impairment of financial assets is measured as either 12-months ECL or life-time ECL, depending on whether there has been a significant increase in credit risk since initial recognition '12-months ECL' represents the ECL resulting from default events that are possible within 12 months after the reporting date. 'Lifetime ECL' represents the ECL that results from all possible default events over the expected life of the financial asset.

Trade receivables are of a short-duration, normally less than 12 months, and hence the loss allowance measured as lifetime ECL does not differ from that measured as 12 months ECL. The Group and the Parent Company uses the practical expedient in IFRS 9 for measuring ECL for trade receivables using a provisioning matrix based on aging of trade receivables.

The Group and the Parent Company uses historical loss experience and derived loss rates based on the past twelve months and adjusts the historical loss rates to reflect the information about current conditions and reasonable and supportable forecasts of future economic conditions. The loss rates differ based on the aging of the amounts that are past due and are generally higher for those with the higher aging.

Dividend income

Dividends receivable from financial instruments are recognised in profit or loss only when the right to receive payment is established, it is probable that the economic benefits associated with the dividend will flow to the Group and the Parent Company, and the amount of the dividend can be measured reliably.

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[B] Financial liabilities

The Group and the Parent Company determines the classification of its financial liabilities at initial recognition. The classification depends on the business model for managing the financial liabilities and the contractual terms of the cash flows.

i) Classification

The financial liabilities are classified in the following measurement categories:

- a) those to be measured as financial liabilities at fair value through profit or loss; and
- b) those to be measured at amortised cost.

ii) Measurement

All financial liabilities are recognised initially at fair value. Financial liabilities accounted at amortised cost like borrowings are accounted at the fair value determined based on the EIR after considering the directly attributable transaction costs.

The Group and the Parent Company classifies all financial liabilities as subsequently measured at amortised cost, except for financial liabilities at fair value through profit or loss. Such liabilities, including derivatives that are liabilities, shall be subsequently measured at fair value.

The EIR method calculates the amortised cost of a debt instrument by allocating interest charge over the relevant EIR period. The EIR is the rate that exactly discounts estimated future cash outflow (including all fees and points paid or received that form an integral part of the EIR, transaction costs and other premiums or discounts) through the expected life of the debt instrument, or, where appropriate, a shorter period, to the net carrying amount on initial recognition. This category generally applies to borrowings, trade payables, etc.

The Group's and the Parent Company's financial liabilities include loan from government, term loans, lease liabilities, bank overdrafts and trade and other payables. The Group and the Parent Company measures financial liabilities at amortised cost.

iii) Derecognition of financial liabilities

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in profit or loss.

iv) Determination of fair values

A number of the Group's and the Parent Company's accounting policies and disclosures require the determination of fair value, for both financial and non-financial assets and liabilities. Fair value is the amount for which an asset could be exchanged or a liability settled between knowledgeable, willing parties in an arm's length transaction. Fair values have been determined for measurement and/or disclosure purposes based on certain methods. When applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability.

NOTES TO THE CONSOLIDATED AND THE PARENT COMPANY FINANCIAL STATEMENTS

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e) **Impairment of non-financial assets**

The carrying amount of the Group's assets or its cash generating unit, other than financial assets, are reviewed at each consolidated and separate statement of financial position date to determine whether there is any indication of impairment. A cash generating unit is the smallest identifiable asset group that generates cash flows that largely are independent from other asset and groups. If any such indication exists, the asset's recoverable amount is estimated. The recoverable amount of an asset or a cash generating unit is the greater of its value-in-use or fair value less costs to sell. An impairment loss is recognised whenever the carrying amount of an asset or its cash generating unit exceeds its estimated recoverable amount. Impairment losses are recognised in profit or loss. Impairment losses are reversed only if there is an indication that the impairment loss may no longer exist and there has been a change in the estimates used to determine the recoverable amount.

f) **Inventories**

Inventories are stated at the lower of cost and net realisable value. Cost, which is determined on the weighted average cost basis, comprises expenditure incurred in the normal course of business in bringing inventories to their present location and condition. Net realisable value is the estimate of the selling price in the ordinary course of business less any incidental selling expenses. Where necessary, provision is made for obsolete, slow-moving and defective inventories.

g) **Cash and cash equivalents**

For the purposes of the consolidated and separate statement of cash flows, cash and cash equivalents comprise cash on hand and bank balances, net of bank overdrafts. In the consolidated and separate statement of cash flows, bank overdrafts is included as part of current liabilities.

h) **Government grants**

Government grants are recognised at their fair values where there is a reasonable assurance that the grant will be received and the Group and the Parent Company will comply with all attached conditions. The soft loan are carried in the consolidated and separate statement of financial position at fair value being the fair value of consideration received. The fair value of the consideration received is the sum of all future cash payments, discounted using the market borrowing rates of interest for loans having similar maturity to discount the future contractual cash flows.

The difference between the fair value and the principal amount of the loans is treated as Government grant and deferred over the period of the loans. The deferred Government grant is recognised as income over the periods necessary to match it on a systematic basis to the costs which it intended to compensate.

i) **Provisions**

Provisions are recognised when the Group and the Parent Company have an obligation (legal or constructive) arising from a past event, and the costs to settle the obligation are both probable and able to be reliably measured.

j) **Employees' benefit liabilities**

In respect of local employees in different countries in which the Group and the Parent Company operates, contributions are made in accordance with the Social Insurance Laws enacted in Oman and UAE and recognised as an expense in profit or loss as incurred.

For expatriate employees, accrual are made for amounts payable under the Labour Laws prevalent in Oman, UAE, India and Iraq, based on the employees' accumulated periods of service at the consolidated and separate statement of financial position date. These accruals are classified as a non-current liabilities.

NOTES TO THE CONSOLIDATED AND THE PARENT COMPANY FINANCIAL STATEMENTS

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Employee entitlements to annual leave and leave passage are recognised when they accrue to the employees and an accrual is made for the estimated liability arising as a result of services rendered by employees up to the consolidated and separate statement of financial position date. These accruals are included in current liabilities.

k) Revenue recognition

Contract assets

A contract asset is the right to consideration in exchange for goods or services transferred to the customer. If the Group by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognised for the earned consideration that is conditional.

Contract liabilities

A contract liability is the obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Group and the Parent Company transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Group and the Parent Company performs under the contract.

Dividend, interest and other income

Interest income is recognised using the effective interest rate (EIR).

The EIR is the rate that exactly discounts estimated future receipts through the expected life of the financial instrument to the gross carrying amount of the financial asset.

Dividend income is recognised when the right to receive payment is established.

Brokerage revenue is recognised on completion of the deal.

Net income from financial instruments at fair value through profit and loss includes all realised and unrealised fair value changes and foreign exchange differences, interest and dividend income, including dividend expense on securities sold short.

l) Directors' remuneration

The Directors' remuneration is governed as set out in the Memorandum of Association of the Group, the Commercial Companies Law issued by the Ministry of Commerce, Industry and Investment Promotion and Regulations issued by the Capital Market Authority.

m) Dividend distribution

Dividends are recommended by the Board of Directors after considering the profit available for distribution and the Parent Company's future cash requirements and are subject to approval by the shareholders at the Annual General Meeting. Dividends are recognised as a liability in the consolidated and separate financial statements in the period in which they are approved by the Board of Directors.

n) Bank borrowings

Bank borrowings are recognised initially at fair value, net of transaction costs incurred. Such liabilities are subsequently stated at amortised cost using effective interest rate method. Any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the consolidated and separate statement of profit or loss and other comprehensive income over the period of the borrowings using the EIR method.

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o) Borrowing costs

Borrowing costs are expensed in the period in which they are incurred. However borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalised as part of the cost of the asset till such time as the asset is put to commercial use. Thereafter all borrowings costs are expensed. A qualifying asset is an asset that necessarily takes a substantial period of time to get ready for its intended use or sale.

p) Foreign currencies transactions

Foreign currency transactions are accounted for at the rates of exchange prevailing at the dates of the transactions. Gains and losses resulting from the settlement of such transactions and from the translation, at the year-end rates, of monetary assets and liabilities denominated in foreign currencies, are recognised in profit or loss. Monetary assets and liabilities denominated in foreign currencies are translated at the rates of exchange prevailing at the end of the year. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the date when the carrying value was determined.

q) Income tax

Income tax is provided for in accordance with the fiscal regulations of the Sultanate of Oman.

Income tax on the results for the year comprises current and deferred tax. Current tax is the expected tax payable on the taxable income for the year, using tax-rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of the previous year.

Deferred taxation is provided on all temporary differences at the reporting date. It is calculated adopting a tax-rate that is the rate that is expected to apply to the periods when it is anticipated the liabilities will be settled, and which is based on tax-rates (and laws) that have been enacted at the consolidated and separate statement of financial position date.

A deferred tax asset is recognised only to the extent it is probable that future taxable profit will be available against which the asset can be utilised and is subsequently reduced to the extent that is no longer probable that the related tax benefit will be realised.

r) Leases - the Group and the Parent Company as a lessee

The Group and the Parent Company assesses whether a contract is or contains a lease, at the inception of the contract. The Group and the Parent Company recognises a right-of-use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low-value assets. For these leases, consistent with accounting policy of previous year for all operating leases, the Group and the Parent Company recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

s) Determination of fair values

A number of the Group's and the Parent Company's accounting policies and disclosures require the determination of fair value, for both financial and non-financial assets and liabilities. Fair value is the amount for which an asset could be exchanged or a liability settled between knowledgeable, willing parties in an arm's length transaction. Fair values have been determined for measurement and/or disclosure purposes based on certain methods. When applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability.

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t) Operating segments

An operating segment is a component of the Company that engages in business activities from which it may earn revenues and incur expenses and whose operating results are regularly reviewed by the Board of Directors to make decisions about resources to be allocated to the segment and assess its performance.

5 Critical accounting estimates and key source of estimation uncertainty

Preparation of consolidated and separate financial statements in accordance with IFRS Accounting Standards requires the Group's and the Parent Company's management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated and separate financial statements, and the reported amounts of revenue and expenses during the reporting period. The determination of estimates requires judgments which are based on historical experience, current and expected economic conditions, and all other available information. Actual results could differ from those estimates.

The most significant areas requiring the use of management estimates and assumptions in these consolidated and separate financial statements relate to:

i) Impairment reviews

IFRS Accounting Standards requires management to undertake an annual test for impairment of indefinite life assets and, for finite life assets, to test for impairment if events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Impairment testing is an area involving management judgment, requiring inter-alia an assessment as to whether the carrying value of assets can be supported by the net present value of future cash flows derived from such assets using cash flow projections which have been discounted at an appropriate rate. In calculating the net present value of the future cash flows, certain assumptions are required to be made in respect of highly uncertain matters including management's expectations of:

- a) growth in earnings before interest, tax, depreciation and amortisation (EBITDA), calculated as adjusted operating profit before depreciation and amortisation;
- b) timing and quantum of future capital expenditure;
- c) long-term growth rates; and
- d) selection of discount rates to reflect the risks involved.

ii) Economic useful lives of property, plant and equipment

The Group's and the Parent Company's property, plant and equipment are depreciated on a straight-line basis over their economic useful lives. The economic useful lives of property, plant and equipment are reviewed periodically by management. The review is based on the current condition of the assets and the estimated period during which they will continue to bring economic benefit to the Group and the Parent Company.

iii) Classification of investments

In the process of applying the Group's and the Parent Company's accounting policies, management decides on acquisition of an investment whether it should be classified as investments designated at fair value through profit or loss or through other comprehensive income. The classification of each investment reflects the management's intention in relation to each investment and is subject to different accounting treatments based on such classification.

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iv) Fair valuation of investments

The Group and the Parent Company determines fair values of investments that are not quoted in active markets by using valuation techniques such as discounted cash flows and recent transaction prices. Fair value estimates are made at a specific point in time, based on market conditions and information about the investee companies. These estimates are subjective in nature and involve uncertainties and matters of significant judgment and therefore, cannot be determined with precision. There is no certainty about future events (such as continued operating profits and financial strengths). It is reasonably possible, based on existing knowledge, that outcomes within the next financial year that are different from assumptions could require a material adjustment to the carrying amount of the investments. In case where discounted cash flow models have been used to estimate fair values, the future cash flows have been estimated by the management based on information from and discussions with representatives of the management of the investee companies, and based on the latest available audited financial statements and un-audited management accounts.

v) Allowance for ECL on trade receivables

Loss allowances for trade receivables are based on assumptions about risk of default and expected loss rates. The Group and the Parent Company uses judgment in making these assumptions and selecting the inputs to the impairment calculation, based on the Group's and the Parent Company's past experience and historical data, existing market conditions as well as forward looking estimates at the end of each reporting period.

vi) Provision for slow and non-moving inventories

The Group and the Parent Company creates a provision for obsolete and slow-moving inventories. Estimates of net realisable value of inventories are based on the most reliable evidence available at the time the estimates are made. These estimates take into consideration fluctuations of price or cost directly relating to events occurring subsequent to the consolidated and separate statement of financial position date to the extent that such events confirm conditions existing at the end of the reporting period.

vii) Contingencies

By their nature, contingencies will only be resolved when one or more future events occur or fail to occur. The assessment of such contingencies inherently involves the exercise of significant judgment and estimates of the outcome of future events.

viii) Going concern

The management of the Group and the Parent Company reviews the consolidated and separate financial position of the Group and the Parent Company on a periodical basis and assesses the requirement of any additional funding to meet the working capital requirements and estimated funds required to meet the liabilities as and when they become due. In addition, the shareholders of the Group and the Parent Company ensure that they provide adequate financial support to fund the requirements of the Group and the Parent Company to ensure the going concern status of the Group and the Parent Company.

ix) Taxation

Uncertainties exist with respect to the interpretation of tax regulations and the amount and timing of future taxable income. Given the wide range of business relationships and nature of the existing contractual agreements, differences arising between the actual results and the assumptions made, or future changes to the assumptions, could necessitate future adjustments to taxable income and expenses already recorded. The Group and the Parent Company establishes provisions, based on reasonable estimates, for possible consequences of finalisation of tax assessments of the Group and the Parent Company. The amount of such provisions is based on various factors, such as experience of previous tax assessments and differing interpretations of tax regulations by the taxable entity and the responsible Tax Authority.

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x) Fair value measurements

A number of assets and liabilities included in the Group's and the Parent Company's consolidated and separate financial statements require measurement at, and/or disclosure of, fair value. The fair value measurement of the Group's and the Parent Company's financial and non-financial assets and liabilities utilises market observable inputs and data as far as possible. The classification of an item into the level 1, level 2 and level 3 hierarchy is based on the lowest level of the inputs used that has a significant effect on the fair value measurement of the item. Transfers of items between levels are recognised in the period they occur.

6 Cash and bank balances

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
Cash on hand	2,378	1,181	1,252	579
Call and current accounts	1,417,179	2,587,586	265,494	963,579
Expected credit loss allowance	(185)	(185)	-	-
	<u>1,419,372</u>	<u>2,588,582</u>	<u>266,746</u>	<u>964,158</u>

- Call accounts carry interest rates at 0.5% (2022: 0.5%) per annum.
- The Parent Company's bank balance includes RO 92,424 (2022: RO 92,424) held in a restricted account in lieu of unclaimed dividend.

For the purposes of the consolidated and separate statement of cash flows, cash and cash equivalents comprises of following amounts:

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
Cash and bank balances	1,419,372	2,588,582	266,746	964,158
Bank overdrafts (Note 20)	(94,144)	(79,890)	(25,836)	(11,582)
Restricted bank balance	(92,424)	(92,424)	(92,424)	(92,424)
	<u>1,232,804</u>	<u>2,416,268</u>	<u>148,486</u>	<u>860,152</u>

7 Trade and other receivables

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
Trade receivables	1,207,961	1,345,144	-	-
Amounts due from a related party (Note 34)	70,019	25,811	-	-
Allowance for expected credit loss	(83,900)	(148,394)	-	-
Total trade receivables (A)	1,194,080	1,222,561	-	-
Other receivables	180,388	329,139	178,822	311,256
Allowance for expected credit loss	(118,586)	(118,586)	(118,586)	(118,586)
Total other receivables (B)	61,802	210,553	60,236	192,670
Prepaid expenses (C)	51,830	54,416	14,740	13,996
Total (A+B+C)	<u>1,307,712</u>	<u>1,487,530</u>	<u>74,976</u>	<u>206,666</u>

NOTES TO THE CONSOLIDATED AND THE PARENT COMPANY FINANCIAL STATEMENTS

for the year ended 31 December 2023

- a) The movement in allowance for expected credit allowance for trade and other receivables is analysed as follows:

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
At 1 January	266,980	418,388	118,586	249,461
Reversed during the year	(8,400)	(151,408)	-	(130,875)
Written-off during the year	(56,094)	-	-	-
At 31 December	202,486	266,980	118,586	118,586

- (b) As at 31 December 2023, trade receivables of the Group amounting to RO 83,900 (2022: RO 148,394) were assessed as impaired and fully provided for.
- (c) The fair values of trade and other receivables approximate their carrying values. The maximum exposure to credit risk at the reporting date is the carrying value of each class of receivable mentioned above.

8 Financial assets at fair value through profit or loss

The movement in financial assets at fair value through profit or loss during the year is as follows:

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
At 1 January	14,641,548	20,481,259	10,883,176	16,651,253
Purchases during the year	3,383,263	2,005,053	1,089,546	-
Sales during the year	(2,751,608)	(8,322,400)	(1,003,251)	(6,559,920)
Unrealised fair value (loss)/gain during the year	(541,692)	477,636	(593,504)	791,843
At 31 December	14,731,511	14,641,548	10,375,967	10,883,176
Realised gains on sale of investments	477,867	2,167,844	293,514	2,072,147

- a) The financial assets at fair value through profit or loss are denominated in the following currencies:

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
Omani Rials	10,505,515	10,726,619	9,383,673	9,540,828
UAE Dirhams	1,774,247	2,192,439	992,294	1,342,348
Saudi Rials	1,125,629	1,301,281	-	-
Qatari Rials	288,475	335,113	-	-
Kuwaiti Dinars	76,925	85,422	-	-
Others	960,720	674	-	-
	14,731,511	14,641,548	10,375,967	10,883,176

- b) A detailed sector wise analysis of financial assets at fair value through profit or loss is disclosed under Note 9.
- c) Financial assets at fair value through profit or loss of RO 5,488,349 (2022: RO 4,836,309) are pledged by the Parent Company with commercial banks as security against credit facilities provided (Notes 20 and 22).

NOTES TO THE CONSOLIDATED AND THE PARENT COMPANY FINANCIAL STATEMENTS

for the year ended 31 December 2023

9 Investments analysis

The following tables provide, the Group's and the Parent Company's investments in equity securities comprising of financial assets at fair value through profit or loss.

- a) Details where the holding of the Group and the Parent Company is 10% or more of the market value of its investment:

	% of investment portfolio	Number of securities	Carrying and fair value	Original cost
Group – local quoted				
31 December 2023				
Bank Muscat SAOG	16	19,177,370	5,062,826	2,812,323

31 December 2022

Bank Muscat SAOG	17	18,377,370	5,053,777	2,134,017
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Parent – local quoted

31 December 2023

Bank Muscat SAOG	18	19,177,370	5,062,826	2,812,323
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31 December 2022

Bank Muscat SAOG	18	18,377,370	5,053,777	2,134,017
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- b) Details where the holdings of the Group and the Parent Company is 10% or more of the investee company's share capital:

	Holding %	Number of securities	Carrying and fair value	Original cost
Group – local quoted				
31 December 2023				
Computer Stationery Industry Company SAOG	14	1,443,710	375,365	468,504
National Aluminium Products Company SAOG	13	1,139,364	51,271	455,746
			426,636	924,250
31 December 2022				
Computer Stationery Industry Company SAOG	14	1,443,710	375,365	468,504
National Aluminium Products Company SAOG	13	4,462,500	348,075	852,792
			723,440	1,321,296

NOTES TO THE CONSOLIDATED AND THE PARENT COMPANY FINANCIAL STATEMENTS

for the year ended 31 December 2023

Sector wise investment of financial asset at fair value through profit or loss is as follows:

Group	2023		2022	
	Fair value	Original cost	Fair value	Original cost
Local quoted investments:				
Banking and investment sector	6,134,995	3,218,818	6,336,146	2,723,702
Manufacturing sector	684,842	1,081,630	1,372,511	2,961,718
Services and other sectors	784,369	859,230	132,610	326,196
	<u>7,604,206</u>	<u>5,159,678</u>	<u>7,841,267</u>	<u>6,011,616</u>
Overseas quoted investments:				
Banking and investment sector	1,616,592	1,488,486	1,378,320	1,434,599
Manufacturing sector	1,547,917	1,234,939	1,523,504	960,249
Services and other sectors	954,170	993,080	797,796	1,004,206
	<u>4,118,679</u>	<u>3,716,505</u>	<u>3,699,620</u>	<u>3,399,054</u>
Local unquoted investments:				
Banking and investment sector	611,601	553,459	559,565	501,423
Manufacturing sector	2,289,708	2,320,879	2,325,787	2,385,641
	<u>2,901,309</u>	<u>2,874,338</u>	<u>2,885,352</u>	<u>2,887,064</u>
Overseas unquoted investment:				
Banking and investment sector	107,317	266,985	215,309	534,791
Total investments	<u>14,731,511</u>	<u>12,017,506</u>	<u>14,641,548</u>	<u>12,832,525</u>
Parent Company				
Local quoted investments:				
Banking and investment sector	5,758,624	2,843,273	5,761,524	2,164,967
Manufacturing sector	524,496	920,656	1,329,655	2,910,851
Services and other sectors	778,883	853,715	127,979	321,014
	<u>7,062,003</u>	<u>4,617,644</u>	<u>7,219,158</u>	<u>5,396,832</u>
Overseas quoted investments:				
Banking and investment sector	-	-	-	-
Services and other sectors	884,977	514,862	1,127,713	514,862
	<u>884,977</u>	<u>514,862</u>	<u>1,127,713</u>	<u>514,862</u>
Local unquoted investments:				
Banking and investment sector	308,142	250,000	308,142	250,000
Manufacturing sector	2,013,528	2,064,282	2,013,528	2,064,282
Services and other sectors	-	-	-	-
	<u>2,321,670</u>	<u>2,314,282</u>	<u>2,321,670</u>	<u>2,314,282</u>
Overseas unquoted investments:				
Banking and investment sector	107,317	266,985	214,635	533,970
	<u>10,375,967</u>	<u>7,713,773</u>	<u>10,883,176</u>	<u>8,759,946</u>

10 Investment in equity accounted investees

The movement in investment in equity accounted investees during the year is as follows:

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
At 1 January	15,798,771	16,100,248	14,231,630	14,110,382
Share of profit/(loss) for the year	948,346	(65,290)	682,315	272,533
Dividend received	(302,573)	(236,187)	(302,573)	(151,285)
At 31 December	<u>16,444,544</u>	<u>15,798,771</u>	<u>14,611,372</u>	<u>14,231,630</u>

NOTES TO THE CONSOLIDATED AND THE PARENT COMPANY FINANCIAL STATEMENTS

for the year ended 31 December 2023

(a) The carrying amount of investment in equity accounted investees includes unimpaired goodwill amounting to RO 3,704,608 (2022: RO 3,704,608).

	Oman Hotels and Tourism Company SAOC		Oman Fiber Optics Company SAOC		Total
	2023	2022	2023	2022	2023
Assets					
Cash and bank balances	65,399	40,510	3,848,412	2,284,224	3,913,811
Investments	20,183,539	19,918,285	-	-	20,183,539
Other assets	19,194,858	19,187,873	23,808,942	21,872,477	43,003,800
	39,443,796	39,146,668	27,657,354	24,156,701	67,101,150
	(12,055,440)	(11,871,145)	(8,954,120)	(7,093,820)	(21,009,560)
Total liabilities					
Net assets	27,388,356	27,275,523	18,703,234	17,062,881	46,091,590
Net revenue	2,308,197	2,402,582	20,873,587		23,181,784
Investment and other income	818,481	574,828	156,029		974,510
Expenses	(2,824,580)	(3,248,824)	(18,017,695)		(20,842,275)
Profit/ (loss) before tax	302,098	(271,414)	3,011,921		3,314,019
Income tax	(189,265)	109,775	71,456		(117,809)
Net profit/ (loss) after tax and total comprehensive income / (loss) for the year	112,833	(161,639)	3,083,377		3,196,210
At 1 January *	21,906,233	22,067,872	17,062,881	16,240,088	38,969,114
Profit / (loss) for the year	112,833	(161,639)	3,083,377	1,544,305	3,195,210
Dividends paid	-	-	(1,443,024)	(721,512)	(1,443,024)
At 31 December	22,019,066	21,906,233	18,703,234	17,062,881	40,722,300
Holding – %	31.72%	31.72%	20.97%	20.97%	
– RO	6,985,078	6,949,284	3,921,686	3,577,738	10,906,764
Goodwill	2,713,227	2,713,227	991,381	991,381	3,704,608
Carrying value	9,698,305	9,713,787	4,913,067	4,569,119	14,611,372
Cost of investments	5,328,367	5,328,367	2,742,573	2,742,573	8,070,940
Dividends received	-	-	302,602	151,286	302,602
Share of results	35,791	(51,272)	646,584	323,841	682,375
					272,569

* Opening net assets of Oman Hotels and Tourism Company SAOC does not include RO 5,310,244 relating to a revaluation of the assets carried in its books which are now revalued at RO 5,321,948. (Note 19)

NOTES TO THE CONSOLIDATED AND THE PARENT COMPANY FINANCIAL STATEMENTS

for the year ended 31 December 2023

11 Investment in subsidiaries

31 December 2023

Omani Euro Food Industries Company SAOG

The Financial Corporation Company SAOG

Holding %	Cost	Impairment allowance	Revised cost	Opening carrying value	Share of results	Closing carrying value
80.84	1,616,747	1,616,747	-	-	-	-
51.20	5,083,591	1,383,604	3,699,987	3,596,035	256,196	3,852,231
	<u>6,700,338</u>	<u>3,000,351</u>	<u>3,699,987</u>	<u>3,596,035</u>	<u>256,196</u>	<u>3,852,231</u>

31 December 2022

Omani Euro Food Industries Company SAOG

The Financial Corporation Company SAOG

80.84	1,616,747	1,616,747	-	-	-	-
51.20	5,083,591	1,383,604	3,699,987	3,873,243	(277,208)	3,596,035
	<u>6,700,338</u>	<u>3,000,351</u>	<u>3,699,987</u>	<u>3,873,243</u>	<u>(277,208)</u>	<u>3,596,035</u>

- The original cost of investment in The Financial Corporation Company SAOG (the FINCORP) amounting to RO 5,083,591 includes goodwill of RO 1,383,604 which has been fully impaired and recognised in the consolidated and separate statement of profit or loss account in the previous years. The original cost of investment in Omani Euro Food Industries Company SAOG amounting to RO 1,616,747 has been fully impaired and recognised in the consolidated and separate statement of profit or loss in the previous years.
- The Parent Company has pledged partially its investment in subsidiaries with commercial banks against credit facilities provided by them (Notes 20 and 22).

NOTES TO THE CONSOLIDATED AND THE PARENT COMPANY FINANCIAL STATEMENTS

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Set out below are the summarised financial information for the subsidiaries:

	The Financial Corporation Company SAOG		Omani Euro Food Industries Company SAOG		Total	
	2023	2022	2023	2022	2023	2022
Summarised statement of financial position						
Assets						
Cash and bank balances	1,063,513	1,535,154	89,113	89,271	1,152,626	1,624,425
Investments	4,355,544	3,758,372	-	-	4,355,544	3,758,372
Other assets	2,912,853	2,673,841	2,969,595	3,206,958	5,882,448	5,880,799
Total assets	8,331,910	7,967,367	3,058,708	3,296,229	11,390,618	11,263,596
Total liabilities	807,806	943,661	4,579,412	4,611,091	5,387,218	5,554,752
Net assets	7,524,104	7,023,706	(1,520,704)	(1,314,862)	5,993,359	5,708,844
Share of non-controlling interest	3,671,873	3,427,672	(288,934)	(251,941)	3,382,939	3,175,731
Summarised statement of comprehensive income						
Net revenue	288,301	289,106	211,975	198,011	500,276	487,117
Investment and other income	716,611	(382,786)	34,480	17,807	751,091	(364,979)
Expenses	(487,218)	(447,629)	(452,297)	(454,208)	(939,515)	(901,837)
Profit/(loss) before tax	547,694	(541,309)	(205,842)	(238,390)	311,852	(779,699)
Income tax	(17,296)	(129)	-	-	(17,296)	(129)
Profit/(loss) after tax	500,398	(541,438)	(205,842)	(238,390)	294,556	(779,828)
Profit/(loss) attributable to the Parent	500,398	(541,438)	(205,842)	(238,390)	294,556	(779,828)

NOTES TO THE CONSOLIDATED AND THE PARENT COMPANY FINANCIAL STATEMENTS

for the year ended 31 December 2023

12 Financial assets at amortised cost

The Parent Company subscribed to the participating shares of a company that extended “Murhabha Finance” to a school in the UAE for a period of 6 years. Based on a back-to-back arrangement, this investment carries an average yield of 9% per annum and mature in September 2023. The returns from these investments were accounted for as dividends.

a) The movement in investment in financial assets at amortised cost during the year is as follows:

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
As at 1 January	2,099,271	2,109,961	2,099,271	2,109,961
Amortisation of placement fee	(5,300)	(10,690)	(5,300)	(10,690)
Redemption on maturity	(2,093,971)	-	(2,093,971)	-
As at 31 December	-	2,099,271	-	2,099,271

During the year, dividend earned on the above investment amounted to RO 158,378 (2022: RO 216,753).

13 Property, plant and equipment

	Building	Plant and machinery	Furniture and fixtures	Office equipment	Motor vehicles	Total
Group Cost						
At 1 January 2023	1,996,407	6,730,604	877,808	203,339	217,828	10,025,986
Additions during the year	-	7,121	3,636	4,642	-	15,399
Disposals	-	-	-	-	(6,451)	(6,451)
At 31 December 2023	1,996,407	6,737,725	881,444	207,981	211,377	10,034,934
Accumulated depreciation						
At 1 January 2023	1,074,813	5,526,549	766,315	183,075	217,813	7,768,565
Charge for the year	48,215	144,729	71,984	14,817	-	279,745
Disposal	-	-	-	-	(6,451)	(6,451)
At 31 December 2023	1,123,028	5,671,278	838,299	197,892	211,362	8,041,859
Net book value	873,379	1,066,447	43,145	10,089	15	1,993,075
Cost						
At 1 January 2022	1,996,407	6,713,752	876,148	198,037	217,828	10,002,172
Additions during the year	-	16,852	1,660	5,302	-	23,814
At 31 December 2022	1,996,407	6,730,604	877,808	203,339	217,828	10,025,986
Accumulated depreciation						
At 1 January 2022	1,026,599	5,382,740	686,845	158,322	215,964	7,470,470
Charge for the year	48,214	143,809	79,470	24,753	1,849	298,095
At 31 December 2022	1,074,813	5,526,549	766,315	183,075	217,813	7,768,565
Net book value	921,594	1,204,055	111,493	20,264	15	2,257,421

a) The property, plant and equipment of subsidiaries are mortgaged as security against Government loans and other term loans. The depreciation charge for the Group for the year has been included in cost of sales amounting to RO 182,694 (2022: RO 184,852) and administration expenses amounting to RO 97,051 (2022: RO 113,241).

NOTES TO THE CONSOLIDATED AND THE PARENT COMPANY FINANCIAL STATEMENTS

for the year ended 31 December 2023

	Building	Furniture and fixtures	Office equipment	Motor vehicles	Total
Parent Company					
Cost					
At 1 January 2023	345,000	331,975	88,887	137,595	903,457
Additions during the year	-	-	3,557	-	3,557
At 31 December 2023	345,000	331,975	92,444	137,595	907,014
Accumulated depreciation					
At 1 January 2022	47,150	226,915	76,987	137,595	488,647
Charge for the year	13,800	66,395	11,889	-	92,084
At 31 December 2023	60,950	293,310	88,876	137,595	580,731
Net book value	284,050	38,665	3,568	-	326,283

Cost					
At 1 January 2022	345,000	331,975	88,516	137,595	903,086
Additions during the year	-	-	371	-	371
At 31 December 2022	345,000	331,975	88,887	137,595	903,457
Accumulated depreciation					
At 1 January 2022	33,350	160,519	56,606	137,595	388,070
Charge for the year	13,800	66,396	20,381	-	100,577
At 31 December 2022	47,150	226,915	76,987	137,595	488,647
Net book value	297,850	105,060	11,900	-	414,810

- a) The Parent Company has created a legal mortgage amounting to RO 2,600,000 relating to the head office building in favour of a commercial bank in Oman against the term loan (Note 22).

14 Right-of-use asset and lease liability

The carrying amount of right-of-use asset recognised and the movements during the year are as follows:

	Group	Group
	31 December 2023	31 December 2022
As at 1 January	385,565	43,577
Adjustment due to modification in lease	-	355,283
Amortisation	(13,295)	(13,295)
As at 31 December	372,270	385,565

Lease liability is presented in the Group's consolidated statement of financial position as follows:

	31 December 2023	31 December 2022
Current	17,621	18,570
Non-current	382,994	381,145
	400,615	399,715

NOTES TO THE CONSOLIDATED AND THE PARENT COMPANY FINANCIAL STATEMENTS

for the year ended 31 December 2023

Omani Euro Foods Industries SAOG (the “Subsidiary Company”) has lease liability for the land obtained from Public Establishment for Industrial Estates (PEIE), Sohar. With the exception of short-term leases and leases of low-value underlying assets, each lease is reflected on the consolidated statement of financial position as a right-of-use asset and a lease liability.

Each lease generally imposes a restriction that, unless there is a contractual right for the subsidiary to sublet the asset to another party, the right-of-use asset can only be used by the subsidiary. Leases are either non-cancellable or may only be cancelled by incurring a substantive termination fee. Some leases contain an option to purchase the underlying leased asset outright at the end of the lease, or to extend the lease for a further term. The subsidiary is prohibited from selling or pledging the underlying leased assets as security.

	No. of right of use assets leased	Range of remaining term	No. of leases with extension option	No. of leases with options to purchase	No. of lease with termination options
Right to use asset					
Land	1	29	1	-	-

	Minimum lease payments due						
	Within one year	1-2 years	2-3 years	3-4 years	4-5 years	After 5 years	Total
Lease payments	20,624	20,624	20,624	20,624	23,718	775,848	861,438
Finance charges	(2,054)	(3,903)	(3,903)	(4,757)	(6,404)	(439,802)	(460,823)
Net present value	18,570	16,721	16,721	15,867	17,314	315,422	400,615

15 Investment properties

The investment properties relating to the Group are stated at cost. The market value of these properties as at 31 December 2023 amounts to RO 3,270,000 based on independent valuation.

The fair value measurement for the investment property is measured on a recurring basis and falls within level 2 of fair value hierarchy.

The movement in the investment properties is as follows:

	2023	2022
	Group	Group
At 1 January	2,950,650	3,074,850
Less: Depreciation	(124,200)	(124,200)
At 31 December	2,826,450	2,950,650
	2023	2022
	Parent	Parent
At 1 January	2,680,650	2,804,850
Less: Depreciation	(124,200)	(124,200)
At 31 December	2,556,450	2,680,650

NOTES TO THE CONSOLIDATED AND THE PARENT COMPANY FINANCIAL STATEMENTS

for the year ended 31 December 2023

16 Deferred tax asset

Deferred tax is calculated on all material temporary differences under the liability method using a principal tax rate of 15% (2022: 15%). The deferred tax pertains to FINCORP, a subsidiary which has recognised a deferred tax asset amounting to RO 61,071 (2022: RO 78,367) as at 31 December 2023 and the same is calculated on all material temporary differences under the liability method using a principal tax rate of 15%. Consequently, an amount of RO 17,296 (2022: RO 129) has been recognised in the consolidated statement of profit or loss and other comprehensive income. The deferred tax asset recognised in the Group's consolidated statement of financial position is related to the following:

	1 January	Credited / (charged) to consolidated statement of profit or loss and others comprehensive income	31 December
31 December 2023			
Deferred tax asset			
Tax effect of provisions	21,369	(9,675)	11,694
Tax effect of investments and others	(111,760)	90,348	(21,412)
Tax effect of losses	168,757	(97,969)	70,789
	<u>78,367</u>	<u>(17,296)</u>	<u>61,071</u>
31 December 2022			
Deferred tax asset			
Tax effect of accelerated tax depreciation	115	922	1,037
Tax effect of provisions	24,116	(2,747)	21,369
Tax effect of change in fair value of investment	(15,900)	-	(15,900)
Tax effect of unrealised gains based on unquoted investments	(18,086)	46,842	28,756
Tax effect of unrealised gains on foreign quoted investments	(127,040)	1,388	(125,652)
Tax effect of losses	215,291	(46,534)	168,757
	<u>78,496</u>	<u>(129)</u>	<u>78,367</u>

17 Share capital

	2023	2022
Authorised – 200,000,000 shares of RO 0.100 each	<u>20,000,000</u>	<u>20,000,000</u>
Issued and paid-up share capital – 121,875,000 shares of RO 0.100 each	<u>12,187,500</u>	<u>12,187,500</u>

Shareholders of the Parent Company who own 10% or more of the shares, whether in their name, or through a nominee account, and the number of shares they hold are as follows:

	2023	2022
	Number of shares	Number of shares
Abu Dhabi Investment Company, UAE	30.00	36,562,500
Al Khonji Investments LLC and Group, Oman	21.44	26,137,533

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18 Legal reserve

In accordance with the Commercial Companies Law and Regulations of the Sultanate of Oman, annual appropriations of 10% of the net profit for the year are made to this reserve until the accumulated balance of the reserve is equal to one-third of the value of the Parent Company's paid-up share capital. This reserve is not available for distribution.

19 Revaluation reserve

In accordance with the Group's policy, the items of property, plant and equipment of the Group and the Parent Company have been stated at cost less accumulated depreciation and any impairment in these consolidated and separate financial statements. In case where either an associate or a subsidiary of the Group carry any items of property, plant and equipment at a revalued amount in their respective stand-alone financial statements, the Group's or the Parent Company's share of the revaluation surplus or loss is not accounted for in these consolidated and separate financial statements.

The Group's share of revaluation surplus or loss on property, plant and equipment of its subsidiaries or equity accounted investees, not accounted for in these consolidated and separate financial statements in accordance with the Group's policy, is as follows:

	2023	2022
	Group	Group
Equity accounted investees	<u>1,688,274</u>	<u>1,684,561</u>

20 Bank overdrafts

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
Banks in Oman (Note a)	<u>94,144</u>	<u>79,890</u>	<u>25,836</u>	<u>11,582</u>
	<u>94,144</u>	<u>79,890</u>	<u>25,836</u>	<u>11,582</u>

The Group's and the Parent Company's Omani Rial overdraft facilities carry effective annual interest rates ranging from 6.00% to 6.50% (2022: 6.00% to 6.50%) per annum. The overdraft is secured by pledge over the Parent Company's certain financial assets and investments in subsidiaries (Notes 8, 10 and 11).

21 Trade and other payables

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
Other payables and accruals (Note a)	<u>1,025,871</u>	<u>1,685,471</u>	<u>173,900</u>	<u>648,412</u>
Interest payables	<u>373,242</u>	<u>374,371</u>	<u>373,242</u>	<u>374,371</u>
Accounts payable	<u>238,208</u>	<u>256,568</u>	<u>23,089</u>	<u>20,183</u>
Due to Directors	<u>112,535</u>	<u>89,165</u>	<u>73,465</u>	<u>75,800</u>
Employees end-of-service benefits (Note b)	<u>143,371</u>	<u>133,322</u>	<u>18,764</u>	<u>11,988</u>
Unclaimed dividends	<u>92,424</u>	<u>92,424</u>	<u>92,424</u>	<u>92,424</u>
Contract liabilities	<u>10,039</u>	<u>10,097</u>	-	-
Amounts due to related parties	<u>20,222</u>	<u>7,874</u>	<u>3,347</u>	-
Provision for income tax	<u>7,614</u>	<u>7,614</u>	-	-
	<u>2,023,526</u>	<u>2,656,906</u>	<u>758,231</u>	<u>1,223,178</u>

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- (a) During 2020, the former CEO of the Parent Company filed a complaint with the Ministry of Manpower claiming an amount of RO 1,006,000 as compensation for loss of wages and unfair dismissal. The Ministry of Manpower transferred the case to the Primary Court of Muscat and the legal process moved from the Primary Court to the Appeal Court and finally to the Supreme Court on 12 December 2021.

The final verdict was issued by the Supreme Court on 30th January 2023 ruling a settlement of RO 396,746 plus RO 12,441. During the year, the Company settled the claim in full as per the court's orders.

- (b) The movements for employees end-of-service benefits for the year is as follows:

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
At 1 January	133,322	259,742	11,988	126,029
Charge for the year (Note 27)	24,606	22,797	6,776	10,116
Paid during the year	(14,557)	(149,217)	-	124,157)
At 31 December	143,371	133,322	18,764	11,988

22 Term loans

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
Banks in Oman (Note a)	2,629,917	2,121,833	2,629,917	2,121,833
	2,629,917	2,121,833	2,629,917	2,121,833

- (a) The Group and the Parent Company's term loans carry effective annual interest rates ranging from 6.25% to 7% (2022: 5% to 6.25%) per annum.

- (b) The maturity period of the term loans is as follows:

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
Due after one year	1,521,917	1,147,801	1,521,917	1,147,801
	2,629,917	2,121,833	2,629,917	2,121,833

- (c) The movement in term loans during the year is as follows:

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
At 1 January	2,121,833	3,100,810	2,121,833	3,100,810
Availed during the year	1,076,084	67,211	1,076,084	67,211
Repayment during the year	(568,000)	(1,046,188)	(568,000)	(1,046,188)
At 31 December	2,629,917	2,121,833	2,629,917	2,121,833

- (d) The term loan is secured against pledge of certain assets (Notes 8, 10, 11, 13 and 15).

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23 Loans from Government

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
Loans from Government availed by:				
-Parent Company	5,000,000	7,500,000	5,000,000	7,500,000
-Omani Euro Food Industries Company SAOG	3,653,000	3,653,000	-	-
	<u>8,653,000</u>	<u>11,153,000</u>	<u>5,000,000</u>	<u>7,500,000</u>
Less: deferred Government grant relating to:				
-Parent Company	(351,474)	(691,880)	(351,474)	(691,880)
-Omani Euro Food Industries Company SAOG	-	-	-	-
	<u>(351,474)</u>	<u>(691,880)</u>	<u>(351,474)</u>	<u>(691,880)</u>
	<u>8,301,526</u>	<u>10,461,120</u>	<u>4,648,526</u>	<u>6,808,120</u>

The maturity period of the loans from Government is as follows:

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
Within 1 year	3,500,000	3,500,000	2,500,000	2,500,000
Within 1 - 2 years	3,000,000	3,000,000	2,500,000	2,500,000
Within 2 - 5 years	2,153,000	4,653,000	-	2,500,000
Total	<u>8,653,000</u>	<u>11,153,000</u>	<u>5,000,000</u>	<u>7,500,000</u>

- (a) In 2001, the Parent Company received interest-free loans of RO 7,500,000 each from the Government of Oman and the UAE. The loan was initially repayable in 6 annual instalments commencing from November 2021. However, further extension was granted, and repayment of loan was expected to commence from March 2022. Partial repayment of the first instalments amounting to RO 1.2 million was made on 31 May 2022 and full repayment of the balance outstanding of the first and second instalments totalling RO 3.8 million was made on 28 June 2022 and the third instalments in November 2022. During the year, the Company settled the fourth instalment of RO 2.5 million on time, in November 2023, and is now aligned with the repayment schedule.
- (b) The loans obtained by Omani Euro Food Industries Company SAOG were arranged through a bank on behalf of the Government of Oman. In the year 2021, the repayment schedule of the Government soft loans was revised as agreed with the Government of the Sultanate of Oman. These carry an interest of 3% per annum. These loans are secured by a registered mortgage of the subsidiary's property, plant and equipment in favour of the commercial bank disbursing the soft loans.

24 Interest income

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
Others	<u>257</u>	<u>10,984</u>	<u>257</u>	<u>10,984</u>

NOTES TO THE CONSOLIDATED AND THE PARENT COMPANY FINANCIAL STATEMENTS

for the year ended 31 December 2023

25 Gross profit on sale of food products

The gross profit on sale of food products is arrived at as follows:

	2023	2022
	Group	Group
Revenue	1,945,980	2,194,950
Cost of sales	(1,734,005)	(1,996,939)
Gross profit	211,975	198,011

26 Other income

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
Miscellaneous income	56,832	110,810	1,737	41,010

27 Staff costs

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
Salaries and benefits	744,066	758,959	328,920	337,039
Employees end-of-service benefits (Note 21)	24,606	22,797	6,776	10,116
Post employees benefits	12,729	28,274	12,729	12,442
	781,401	810,030	348,425	359,597

28 Administrative expenses

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
Depreciation (Note 13)	221,251	237,441	216,284	224,776
Other expenses	124,463	132,709	13,142	14,418
Legal and professional fees	104,552	94,670	37,627	44,144
Securities market fees and charges	80,410	45,322	44,156	21,736
Repairs and maintenance expenses	51,728	55,889	24,750	24,248
Directors' sitting fees (Note 34)	51,100	61,500	17,400	19,200
Electricity and water expenses	22,933	14,455	15,800	7,266
Postage, fax and telephone expenses	20,825	24,409	6,028	6,900
Insurance expenses	19,735	18,756	4,327	4,305
Rent expenses	19,029	19,029	2,229	2,229
Travelling expenses	11,463	6,977	4,948	5,109
Advertisement and promotion expenses	5,839	5,820	3,397	4,457
General meeting expenses	5,665	6,495	5,665	6,495
	738,993	723,472	395,753	385,283

NOTES TO THE CONSOLIDATED AND THE PARENT COMPANY FINANCIAL STATEMENTS

for the year ended 31 December 2023

29 Investment related expenses

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
Brokerage expenses	6,552	11,288	6,552	11,288
Amortisation of placement charges	5,301	10,690	5,301	10,690
	11,853	21,978	11,853	21,978

30 Taxation

- (a) The tax authorities in Oman follow the legal entity concept. There is no concept of Group taxation in Oman.
- (b) The tax assessment for the Parent Company has been completed up to the tax year 2017. The Parent Company does not expect to have any material impact for unassessed tax years.
- (c) For the year 2022, RO Nil provision for taxation is recognised in the separate financial statements of the Parent Company, since the Parent Company has sufficient brought forward losses to offset against taxable income.

Furthermore, deferred tax asset is not recognised on brought forward tax losses, since management anticipates that future taxable profits may not be sufficient to adjust any deferred tax asset prior to expiry of tax losses for next 5 years.

- (d) For Omani Euro Food Industries Company SAOG, no provision for taxation has been made as this subsidiary incurred losses in the current and previous years.
- (e) For FINCORP, no provision for taxation has been made as this subsidiary has incurred losses in the current and previous years.

31 Trust accounts

One of the subsidiary's fiduciary activities consist of investment management activities conducted as trustee and manager for a number of investment funds and individuals. The aggregate amounts of customers' securities held with the subsidiary under trust account agreements or under safe custody are as follows:

	2023	2022
	Group	Group
Amounts held in:		
Non-discretionary trust accounts	69,770	2,365,118
Discretionary trust accounts	2,053,034	118,131
	2,122,804	2,483,249

32 Earnings per share

Basic and dilutive earnings per share is calculated by dividing the net (loss)/profit for the year by the weighted average number of shares of the Parent Company outstanding during the year as follows:

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
Net profit for the year attributable to equity holders of the Parent Company (RO)	179,933	2,084,274	346,334	2,276,986
Weighted average number of shares outstanding during the year	121,875,000	121,875,000	121,875,000	121,875,000
Earnings per share (RO)	0.001	0.017	0.003	0.019

NOTES TO THE CONSOLIDATED AND THE PARENT COMPANY FINANCIAL STATEMENTS

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33 Net assets per share

Net assets per share is calculated by dividing the shareholders' funds at the end of the year by the weighted average number of shares issued and outstanding as follows:

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
Net assets	22,420,722	23,156,885	23,650,041	24,219,803
Weighted average number of ordinary shares issued and outstanding during the year (number)	121,875,000	121,875,000	121,875,000	121,875,000
Net assets per share	0.184	0.190	0.194	0.199

34 Related party transactions and balances

Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial or operational decisions. Related parties represent subsidiaries, associated companies, major shareholders, directors and key management personnel of the Parent Company, and companies of which they are principal owners.

- (a) Transactions with related parties included in the consolidated and separate statement of profit or loss are as follows:

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
Sales and income:				
- Through associated companies	371,901	74,778	-	74,778
- Other related parties	643,507	35,040	-	35,040
	1,015,408	109,818	-	109,818
Purchases and expenses				
Directors and key management personnel	532,548	523,550	345,643	523,550
Other related parties	1,856,037	462,586	-	462,586
	2,388,585	986,136	345,643	986,136

- (b) Amount due from a related party is as follows:

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
Associate company	70,019	25,811	-	-
	70,019	25,811	-	-

- (c) Amounts due to related parties are as follows:

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
Directors	112,535	88,044	73,465	75,800
Others	16,875	8,995	-	-
	129,410	97,039	73,465	75,800

NOTES TO THE CONSOLIDATED AND THE PARENT COMPANY FINANCIAL STATEMENTS

for the year ended 31 December 2023

(d) The remuneration of directors and other members of key management during the year was as follows:

	2023	2022	2023	2022
	Group	Group	Parent Company	Parent Company
Directors' sitting fees (Note 28)	98,000	61,500	17,400	19,200
Directors' remuneration (Note 28)	51,100	75,000	68,000	75,000
Key management personnel				
- Short-term benefits	372,906	365,991	256,216	263,788

35 Segmental information

Management has determined the operating segments based on the reports reviewed by the Investment Committee that are used to make strategic decisions.

The Investment Committee considers the business as two sub portfolios. These sub portfolios consist of investments in Oman and in United Arab Emirates.

The reportable operating segments derive their income by seeking investments/funds to achieve targeted returns consummated with an acceptable level of risk within each portfolio. These returns consist of interest, dividends and gains on the appreciation in value of investments.

The segment information provided to Investment Committee for the reportable segments is as follows:

The Group operates in the investment industry. The Group's operating revenues arise primarily from investment activities. The Group operates in two geographic locations; the Sultanate of Oman and the United Arab Emirates. The analysis of income, expenses, profits and assets and liabilities is based primarily upon the location of the activity responsible for reporting the results.

NOTES TO THE CONSOLIDATED AND THE PARENT COMPANY FINANCIAL STATEMENTS

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	Oman		UAE		Total	
	2023	2022	2023	2022	2023	2022
Group						
A: Segment Results						
Sales	1,945,980	2,194,950	-	-	1,945,980	2,194,950
Less: cost of sales	(1,734,005)	(1,996,939)	-	-	(1,734,005)	(1,996,939)
Gross profit	211,975	198,011	-	-	211,975	198,011
Investment income	706,180	3,357,363	(26,225)	41,809	679,957	3,399,172
Interest income	257	10,984	-	-	257	10,984
Management fees	133,305	120,140	-	-	133,305	120,140
Brokerage income	154,996	168,966	-	-	154,996	168,966
Other income	201,070	365,078	-	-	201,070	365,078
Share of results from equity accounted investees	948,346	(65,291)	-	-	948,346	(65,291)
Total income	2,356,129	4,155,251	(26,225)	41,809	2,329,904	4,197,060
Interest expense	(150,793)	(192,911)	(146,877)	(326,838)	(297,670)	(519,749)
Depreciation and amortisation	(221,251)	(237,441)	(5,301)	(10,690)	(226,552)	(248,131)
Impairment of Receivable/payable	-	(272,337)	-	-	-	(272,337)
Other expenses	(1,374,879)	(1,353,728)	(28,814)	(28,620)	(1,403,693)	(1,382,348)
Reportable segment profit/(loss) before tax	609,206	2,098,834	(207,217)	(324,339)	401,989	1,774,495
B: Segment Assets:						
Investment in equity accounted investees	16,444,544	15,798,771	-	-	16,444,544	15,798,771
Other investments	13,739,217	13,299,200	992,294	3,441,620	14,731,511	16,740,820
Other assets	8,319,105	9,802,243	107,255	402,127	8,426,360	10,204,370
Total segment assets	38,502,866	38,900,214	1,099,549	3,843,747	39,602,414	42,743,961
Total segment liabilities	11,015,105	12,329,770	2,786,098	4,081,574	13,801,202	16,411,344

36 Commitments and contingencies

- (a) There are no capital commitments outstanding at year end.
- (b) Guarantees:

Bank guarantees

Group	
2023	2022
15,000	15,000

- (c) During the year, the subsidiary - FINCORP has appointed an independent consultant to review and assess the impact of discrepancies in the brokerage accounts. The process of substantiating the accuracy of account balances has been initiated and is expected to be completed during the year 2024. The potential impact (if any) cannot be reliably measured, until the investigation is completed.